

BINNY MILLS LIMITED

19th Annual General Meeting
will be held through Video Conferencing /
Other Audio Visual Means on
Monday, 31st August, 2026
at 11.30 a.m. at the
Deemed Venue at
No.4, Karpagambal Nagar,
Mylapore, Chennai 600004

NINETEENTH ANNUAL REPORT 2025 - 2026

BINNY MILLS LIMITED

CONTENTS	Page
Board of Directors and Management	2
Notice for 19 th Annual General Meeting	3
Directors' Report	20
Management Discussion and Analysis Report	36
Report on Corporate Governance	40
Independent Auditors' Report	64
Balance Sheet	77
Statement of Profit and Loss	78
Statement of changes in Equity	79
Cash Flow Statement	82
Notes to Financial Statement	83

In terms of **SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020** on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. The e-voting period is from **28th August 2026 at 9 A.M.** to **30th August 2026 at 5 P.M.** Please refer Note No.29 of the Notice for procedure for remote e-voting. Members holding shares either in physical form or in dematerialized form, as on the cut-off date of **24th August 2026**, may cast their vote by remote e-voting. Please refer Note No.29 of the Notice for attending through Video Conferencing / Other Audio Visual Means.

BINNY MILLS LIMITED

Corporate Identity Number [CIN]: L17120TN2007PLC065807

BOARD OF DIRECTORS	DIN	DESIGNATION
Shri V. R. Venkataachalam	00037524	Chairman and Director
Smt. V. Samyuktha	02691981	Managing Director
Shri M. Padmanabhan	00101997	Independent Director
Shri Perumal Viyash	08350502	Independent Director
Shri Richard Henry	05258395	Independent Director
Shri T. Yeswanth	01236613	Director
Shri Ashwath Naroth	05343532	Independent Director

Registered Office:

TCP Sapthagiri Bhavan
No.4 (Old No.10)
Karpagambal Nagar,
Mylapore, Chennai 600 004.

Works:

No.9, Stephenson Road,
Perambur, Chennai 600 012.

Showrooms:

No.101 & 102, Andrews Building,
M G Road, Bangalore - 560 001.
Karnataka

No. 1/3, FKCCI Building,
K.G. Road, Bengaluru - 560 009.
Karnataka

Auditors:

Ramesh & Ramachandran.,
Chartered Accountants
Old no. 29/3, New no. 39,
Viswanathapuram Main Road,
Kodambakkam, Chennai 600 024.

Registrar and Share Transfer Agent:

Cameo Corporate Services Limited
"Subramanian Building",
No.1, Club House Road, Chennai 600 002.
Phone : 044 28460390 (5 lines)
Fax: 044 28460129
E-mail: investor@cameoindia.com

Internal Auditors:

T.Balaji & Associates

Chartered Accountants
Old No.37 New.No.78,
Pushpa Nagar Main Road,
Nungambakkam,
Chennai 600 034.

Key Managerial Personnel:

Smt V. Samyuktha,
Managing Director
Smt. K. Aarthi,
Company Secretary (Till 30.04.2025)
Smt. G. Geetha,
Company Secretary (From 29.05.2025)
Shri R. Kannan,
Chief Financial Officer

Listed at:

BSE Ltd.

Bank:

Indian Bank

East Abhiramapuram Branch,
Chennai - 600 004

Canara Bank

Chickpet Branch, Bengaluru - 560 011

Binny Mills Limited

NOTICE

NOTICE is hereby given that the Nineteenth Annual General Meeting of the Members of Binny Mills Ltd (the Company) will be held on **Monday, the 31st of August 2026 at 11.30 a.m.** through Video Conferencing (VC) / Other Audio Visual Means (OAVM) facility. The deemed venue of the AGM shall be the Registered Office of the Company situated at No. 4, Karpagambal Nagar, Mylapore, Chennai - 600 004 to transact the following business:

Ordinary Business:

1. To receive, consider and adopt the Audited Financial Statements of the company for the Financial Year ended 31st March, 2026 and the Reports of the Board of Directors and Auditors thereon.

To consider and, if thought fit, to pass the following resolution as an Ordinary Resolution:

‘RESOLVED THAT the Audited Financial Statements of the Company for the financial year ended March 31, 2026, together with the Reports of the Board of Directors and Auditors thereon, be and are hereby received, considered and adopted.’

2. To appoint a Director in place of Shri T.Yeswanth (DIN 05343532), who retires by rotation under section 152(6) of the Companies Act, 2013 and being eligible, offers himself for re-appointment and in this regard to consider and if thought fit to pass, with or without modification, the following resolution as an Ordinary Resolution.

“RESOLVED THAT pursuant to Section 152 and other applicable provisions of the Companies Act 2013, the Rules thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force) and as per the Articles of Association of the Company Shri T.Yeswanth (DIN 05343532) Director, who retires by rotation, and being eligible, offers himself for re-appointment, be and is hereby appointed as a non-executive non-Independent Director of the Company.”

Special Business

3. Regularization of Additional Director, Shri.Dr.T.Bhasker Raj (DIN: 02724086) by appointing him as Director (Non -Executive & Non-Independent Director) of the Company.

To consider and if thought fit, to pass with or without modification(s), the following resolution as Special Resolution:

“RESOLVED THAT pursuant to the provisions of Sections 152, 161 and all other applicable provisions, if any, of the Companies Act, 2013 (“the Act”) read with the Companies (Appointment and Qualification of Directors) Rules, 2014, and the applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, including any statutory modification(s) or re-enactment thereof for the time being in force, **Dr. T. Bhasker Raj** (DIN: 02724086), who was appointed by the Board of Directors as an **Additional Director (Non-Executive, Non-Independent)** of the Company with effect from **31st July, 2026**, pursuant to Section 161 of the Act and who holds office up to the date of this Annual General Meeting, and in respect of whom the Company has received a notice in writing under Section 160 of the Act proposing his candidature for the office of Director, **be and is hereby**

19th Annual Report 2025-2026

appointed as a Director (Non-Executive, Non-Independent) of the Company, liable to retire by rotation.

RESOLVED FURTHER THAT the Board of Directors of the Company (which term shall include any Committee thereof) and the Company Secretary be and are hereby severally authorised to do all such acts, deeds, matters and things and to take all such steps as may be necessary, proper or expedient to give effect to this resolution, including filing of necessary forms and returns with the Registrar of Companies and complying with all applicable statutory requirements.”

By Order of the Board of Directors
For Binny Mills Limited

Sd /-
G. Geetha
Company Secretary
M.No.A57347

Registered Office:
No.4, (Old No.10) Karpagambal Nagar,
Mylapore, Chennai 600 004.

CIN: L17120TN2007PLC065807
E mail Id: binnymills@bmlindia.com
Contact Number +91-44-29556340

Date : 31st July 2026
Place : Chennai

Binny Mills Limited

NOTES:

1. The Ministry of Corporate Affairs ("MCA") vide its General Circular Nos. 14/ 2020 dated April 8, 2020, 17/ 2020 dated April 13, 2020, 20/2020 dated May 5, 2020, 02/2021 dated January 13, 2021, 19/ 2021 dated December 8, 2021, 21/2021 dated December 14, 2021, 02/2022 dated May 5, 2022, Circular No. 10/2022 dated 28th December 2022 and read with General Circular No. 09/2023 dated 25th September 2023, General Circular No.09/2024 dated 19/09/2024 and General Circular No. 03/2025 dated 22/09/2025 (collectively referred to as "MCA Circulars") has permitted the holding of the Annual General Meeting (AGM) through Video Conferencing ("VC") or through Other Audio-Visual Means ("OAVM"), without the physical presence of the Members at a common venue. The Securities and Exchange Board of India ("SEBI") vide its Circular No. SEBI/HO/CFD/CMD1/CIR/P/ 2020/79 dated 12th May, 2020 read with Circular Nos. SEBI/HO/CFD/CMD2/CIR/P/2021/11 dated January 15, 2021, SEBI/HO/CFD/CMD2/CIR/P/2022/62 dated May 13, 2022, SEBI/HO/CFD/PoD-2/ P/CIR/2023/4 dated January 5, 2023 and SEBI/HO/CFD/CFD-PoD-2/P/CIR/2023/167, dated October 7, 2023, SEBI/HO/CFD/CFD-PoD-2/P/CIR/2024/133 October 3rd, 2024 and ("SEBI Circulars") has granted relaxation in respect of sending physical copies of annual report to shareholders and requirement of proxy for general meetings held through electronic mode.
2. In compliance with the provisions of the Companies Act, 2013 (the "Act"), SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), MCA Circulars and SEBI Circulars, the 19th AGM of the Company is being held through VC / OAVM. The deemed venue for the 19th AGM shall be the Registered Office of the Company at No.4, Karpagambal Nagar, Mylapore, Chennai 600004.
3. Pursuant to the provisions of the Act, a Member entitled to attend and vote at the 19th AGM is entitled to appoint a proxy to attend and vote on his/her behalf and the proxy need not be a Member of the Company. Since this 19th AGM is being held pursuant to the MCA Circulars through VC / OAVM facility, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the 19th AGM and hence the Proxy Form and Attendance Slip are not annexed to this Notice. However, in pursuance of Section 112 and Section 113 of the Companies Act, 2013, representatives of the members such as the President of India or the Governor of a State or body corporate can attend the AGM/EGM through VC/OAVM and cast their votes through e-voting.
4. Institutional / Corporate Shareholders (i.e. other than individuals / HUF, NRI, etc.) are required to send a scanned copy (pdf/jpg format) of its board or governing's body resolution/authorization etc., authorizing their representative to attend the 19th AGM through VC / OAVM on its behalf and to vote through remote e-voting. The said resolution/authorization shall be sent to the Scrutinizer by email through its registered email address to srbcos@gmail.com and may also upload the same at www.evotingindia.com.
5. Brief details of Shri T.Yeswanth (Din 05343532) who is being re-appointed, is annexed hereto, as per the requirements of regulation 36(3) of the SEBI Listing Regulations and as per provisions of the Act.
6. At the 15th AGM held on 30th September, 2022 Members approved the appointment of M/s. Ramesh & Ramachandran, Chartered Accountants, (Firm Registration No.010522S) as the Auditors of the Company for a period of 5 years to hold office from the conclusion of the 15th AGM till the conclusion

19th Annual Report 2025-2026

of the 20th AGM. The requirement to place the matter relating to the appointment of auditors for ratification by Members at every AGM has been done away with by the Companies (Amendment) Act, 2017 with effect from 7th May 2018. Accordingly, no resolution is being proposed for ratification of the appointment of the auditors at the 19th AGM.

7. At the 18th AGM held on 29th August, 2022 Members approved the appointment of M/s. Elangovan & Associates, Company Secretaries in Practice (COP No.3553) as the Secretarial Auditor of the Company for a period of 5 years to hold office from the conclusion of the 18th AGM till the conclusion of the 23th AGM. The requirement to place the matter relating to the appointment of Secretarial auditor for ratification by Members at every AGM has been done away with by the Companies (Amendment) Act, 2017 with effect from 29th August 2025. Accordingly, no resolution is being proposed for ratification of the appointment of the auditors at the 19th AGM.
8. Notice is also given that pursuant to section 91 of the Companies Act, 2013, and Rule 10 of the Companies (Management and Administration) Rules, 2014, as amended, that the **Register of Members and the Share Transfer Books of the Company will remain closed from Tuesday, 25th August 2026 to Monday, 31st August 2026 (both days inclusive)** for the purpose of the 19th AGM.
9. The facility of joining the 19th AGM through VC/OAVM will be opened 15 minutes before and will be open up to 15 minutes after the scheduled start time of the 19th AGM, i.e., 31st July, 2026 from 11.15 a.m. to 11.45 a.m. and will be available for at least 1,000 members on a first-come first-served basis. This rule, however, would not apply to participation of shareholders holding 2% or more shareholding, promoters, institutional investors, directors, key and senior managerial personnel, auditors, etc.
10. In terms of sections 101 and 136 of the Act read with the rules made thereunder, the listed companies may send the notice of AGM and the annual report, including financial statements, boards' report, etc. by electronic mode. In compliance with the aforesaid MCA Circulars and SEBI Circulars, Notice of the 19th AGM along with the Annual Report 2025-2026 is being sent only through electronic mode to those Members whose email addresses are registered with the Company/Depositories. Members may note that the Notice and Annual Report for F.Y. 2025-26 will be available on the Company's website www.bmlindia.com/generalmeeting.html, website of the Stock Exchange i.e. BSE Limited at www.bseindia.com and on the website of CDSL (agency for providing the Remote e-voting facility and e-voting system during the AGM) viz., www.evotingindia.com.
11. Further, those Members who have not registered their email addresses may temporarily get themselves registered with Company's Registrar and Share Transfer Agent, M/s Cameo Corporate Services Ltd by clicking the link: <https://investors.cameoindia.com>, fill in the details and submit for receiving the Annual Report for F.Y. 2025-2026 also containing the Notice of the AGM. However, shareholders holding shares in demat form may get their e-mail address registered or updated with their Depository Participant.
12. Members attending the 19th AGM through VC/OAVM shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.
13. The voting rights of members shall be in proportion to their shares of the paid up equity share capital of the Company as on 24th August 2026 being Cut-off Date.

Binny Mills Limited

14. Any person, who acquires shares of the Company and becomes a Member after dispatch of the Notice, but holds shares as on the Cut-off Date for remote e-voting i.e. 24th August 2026, may obtain the login ID and password by sending a request to CDSL at www.evotingindia.com or to the RTA at investors@cameoindia.com.
15. In case of joint holders, the Member whose name appears as the first holder in the order of names as per the Register of Members of the Company will be entitled to vote at the 19th AGM.
16. Since the 19th AGM will be held through VC / OAVM, the Route Map is not annexed in this Notice.
17. The Statutory Registers will be available for inspection by the members at the registered office of the Company during business hours, except on holidays, up to and including the date of the Annual General Meeting of the Company.
18. As per Regulation 40 of SEBI Listing Regulations, as amended, securities of listed companies can be transferred only in dematerialized form with effect from 1st April 2019, except in case of request received for transmission or transposition of securities. In view of this and to eliminate all risks associated with physical shares and for ease of portfolio management, members holding shares in physical form are requested to consider converting their holdings to dematerialized form. Members can contact the Company's Registrars and Share Transfer Agents, M/s Cameo Corporate Services Ltd. for assistance in this regard.
19. As required by Rule 18(3) of the Companies (Management & Administration) Rules, 2014, members are requested to provide their e-mail address to facilitate easy and faster dispatch of Notices of the general meetings and other communications by electronic mode from time to time. Members who have not yet registered their email addresses are requested to register their e-mail address with their Depository Participant(s) (DP) in case the shares are held by them in electronic form and with the RTA in case the shares are held by them in physical form for receiving all communication including Annual Report, Notices, Financial Results etc. from the Company electronically.
20. Members are requested to intimate changes, if any, pertaining to their name, postal address, email address, telephone/ mobile numbers, Permanent Account Number (PAN), mandates, nominations, power of attorney, bank details such as, name of the bank and branch details, bank account number, MICR code, IFSC code, etc., to their DPs in case the shares are held by them in electronic form and to the RTA in case the shares are held by them in physical form.
21. Members holding shares in physical form, in identical order of names, in more than one folio are requested to send to the Company or to the RTA, the details of such folios together with the share certificates for consolidating their holdings in one folio. A consolidated share certificate will be issued to such Members after making requisite changes.
22. As per the provisions of the Companies Act, 2013, facility for making nominations is available to the members in respect of the shares held by them in the Company. Nomination forms can be obtained from the Registrar and Share Transfer Agent (RTA) of the Company viz, Cameo Corporate Services Ltd. Members holding shares in dematerialized form may approach their respective Depository Participants (DPs) to avail and/or effect any change in the nomination facility. **Members holding shares in their single name are advised to make a nomination in respect of their shareholding in the Company.**

19th Annual Report 2025-2026

23. M/s Cameo Corporate Services Ltd., 'Subramanian Building', 5th Floor, No.1, Club House Road, Chennai 600 002. Phone: 044-2846 0390 to 2846 0394 is the Company's Registrar and Share Transfer Agent for physical transfer of shares and all correspondence may be addressed directly to them. In respect of shares held in Demat form, members may send requests or correspond through their respective DPs.
24. As provided in Rule 18(2) of the Companies (Management & Administration) Rules, 2014, **the notice of the meeting has been sent by e-mail to those shareholders whose registered e-mail address is available with the Company/RTA.**
25. Regulation 36(1) (a) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, provides that a listed company shall send soft copies of full annual report to all those shareholders who have registered their e-mail address for the purpose. Accordingly, **the Company has sent by e-mail the soft copy of the Annual Report to those shareholders whose registered e-mail address is available with the Company.**
26. The Annual Report of the Company sent to the members will be made available on the Company's website www.bmlindia.com/generalmeeting.html The physical copies of the documents pertaining to the items of business transacted at the Annual General Meeting will be available for inspection at the Registered Office of the Company during normal business hours on working days.
27. Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 and Regulation 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, provide that every listed company shall provide to its members facility to exercise their right to vote at general meetings by electronic means. A member may exercise his right to vote at any general meeting by electronic means and company may pass shareholders' resolutions by electronic voting system (e-voting) in accordance with the aforesaid provisions.
28. The members may exercise their right to vote on the resolutions to be passed at this Annual General Meeting by remote e-voting. The Company may pass shareholders' resolutions by remote e-voting in accordance with the aforesaid provisions.
29. The Board of Directors has appointed K.Elangovan & Associates, Practising Company Secretary (CP No. 3552), Chennai, as the Scrutinizer for conducting the electronic voting (e-voting) process in accordance with the provisions of the Act and Rules made there under in a fair and transparent manner and he has consented to act as such.
30. **Voting by remote e-voting or by e-voting system on the day of the 19th AGM:**

The business set out in this Notice shall be conducted through electronic means by remote e-voting. 'Remote e-voting' means the facility of casting votes by a member using an electronic voting system from a place other than the venue of the 19th Annual General Meeting.

In compliance with the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014, Regulation 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and MCA and SEBI Circulars, the Company is pleased to provide to its members the facility to exercise their right to vote on the resolutions set out in the Notice for the 19th Annual General Meeting by remote e-voting and e-voting

Binny Mills Limited

during the meeting. Please note that only e-voting facility is provided. Since the AGM is held through Video Conferencing (VC) / Other Audio Visual Means (OAVM), the facility for voting through ballot paper shall not be made available at the meeting venue as members are not required to be physically present at the AGM Venue. Members attending the meeting through VC / OAVM and who have not already cast their vote by remote e-voting and are otherwise not barred from doing so, shall be eligible to vote through the e-voting system available during the 19th AGM.

For the purpose of e-voting, the Company has entered into an agreement with the Central Depository Services (India) Ltd (CDSL) for facilitating e-voting, as the authorised e-voting agency, to enable the shareholders to cast their votes electronically. The facility of casting votes by a member using remote e-voting as well as through the e-voting system on the day of the AGM will be provided by CDSL.

The process and manner of remote e-voting, e-voting during the AGM, the time schedule and the time period during which votes may be cast by remote e-voting, details about the log-in ID and the process and manner of generating or receiving the password and for casting of vote in a secure manner:

I. The procedure and instructions for the voting through remote e-voting are as follows:

- (i) The remote e-voting period begins on **28th August 2026 at 9 A.M.** and ends on **30th August 2026 at 5 P.M.** During this period members of the Company, holding shares either in physical form or in dematerialized form, **as on the cut-off date of 24th August, 2026**, may cast their vote by remote e-voting. The remote e-voting module shall be disabled by CDSL for voting thereafter. Once the vote on a resolution is cast by the member, he shall not be entitled to change it subsequently or cast the vote again.
- (ii) The Company provides only remote e-voting facility and those members who have not cast their vote by remote e-voting by **30th August 2026 at 5 P.M.** shall not be entitled to vote by remote e-voting thereafter but may vote through the e-voting system on the day of the AGM.
- (iii) Pursuant to SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09.12.2020, under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to all the demat account holders, by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

19th Annual Report 2025-2026

- (iv) In terms of **SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020** on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Pursuant to above said SEBI Circular, Login method for e-Voting and joining virtual meetings **for Individual shareholders holding securities in Demat mode** is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with CDSL	1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are https://web.cdslindia.com/myeasi/home/login or visit www.cdslindia.com and click on Login icon and select New System Myeasi. 2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the e-Voting is in progress as per the information provided by company. On clicking the e-Voting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers i.e. CDSL/NSDL/KARVY/LINKINTIME, so that the user can visit the e-Voting service providers' website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at https://web.cdslindia.com/myeasi/Registration/EasiRegistration 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.

Binny Mills Limited

Individual Shareholders holding securities in demat mode with NSDL	1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2) If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS "Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
Individual Shareholders (holding securities in demat mode) login through their Depository Participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on Company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

19th Annual Report 2025-2026

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at above mentioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL.

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at 022-23058738 and 22-23058542-43.
Individual Shareholders holding securities in Demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30

(v) Login method for e-Voting and joining virtual meeting for **shareholders other than individual shareholders holding in demat form & physical shareholders.**

1. The shareholders should log on to the e-voting website www.evotingindia.com
2. Click on 'Shareholders' module.
3. Now Enter your User ID
 - a) For CDSL: 16 digits beneficiary ID,
 - b) For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
 - c) Members holding shares in Physical Form should enter Folio Number registered with the Company.
4. Next enter the Image Verification as displayed and Click on Login.
5. If you are holding shares in Demat form and had logged on to www.evotingindia.com and voted on an earlier voting of any company, then your existing password is to be used.
6. If you are a first time user follow the steps given below:

	For Members holding shares in Demat Form other than individual and for Members holding shares in physical form
PAN	Enter your 10 digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both Demat shareholders as well as physical shareholders) • Members who have not updated their PAN with the Company/ Depository Participant are requested to use the sequence number sent by the Company / RTA in the PAN field or contact the Company / RTA.

Binny Mills Limited

	In case the sequence number is less than 8 digits enter the applicable number of 0's before the number after the first two characters of the name in CAPITAL letters. Eg. If your name is Ramesh Kumar with sequence number 1 then enter RA00000001 in the PAN Field.
DOB	Enter the Date of Birth (in dd/mm/yyyy format) as recorded in your Demat account or in the company records in order to login.
Dividend Bank Details	Enter the Dividend Bank Details as recorded in your Demat account or in the company records for the said Demat account in order to login. If both the details are not recorded with the depository or company please enter the member id / folio number in the Dividend Bank details field as mentioned in instruction (v).

- (vi) After entering these details appropriately, click on "SUBMIT" tab.
- (vii) Members holding shares in physical form will then directly reach the Company selection screen. However, members holding shares in Demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the Demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- (viii) For Members holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
- (ix) Click on the EVSN 260801001 of Binny Mills Ltd.
- (x) On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO" for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- (xi) Click on the "RESOLUTIONS FILE LINK" if you wish to view the entire Resolution details.
- (xii) After selecting the resolution you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.
- (xiii) Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.
- (xiv) You can also take a print of the votes cast by clicking on "Click here to print" option on the Voting page.
- (xv) If Demat account holder has forgotten the same password then enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
- (xvi) **Note for Non – Individual Shareholders and Custodians – Remote Voting only**

19th Annual Report 2025-2026

- Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodian are required to log on to www.evotingindia.com and register themselves in the 'Corporates' module.
- A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.evoting@cdslindia.com.
- After receiving the login details a Compliance User should be created using the admin login and password. The Compliance user would be able to link the depository account(s) / folio numbers on which they wish to vote.
- The list of accounts linked in the login should be mailed to helpdesk.evoting@cdslindia.com and on approval of the accounts they would be able to cast their vote.
- A scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- Alternatively, Non Individual shareholders are required to send the relevant Board Resolution / Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address viz; binnymills@bmlindia.com and binnymillslimited@gmail.com, if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

II. Process for those Shareholders whose e-mail addresses are not registered with the Depositories for obtaining the Login credentials for e-voting for the Resolutions proposed in this Notice:

1. For Physical shareholders - please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhaar Card) by email to binnymills@bmlindia.com and binnymillslimited@gmail.com or agm@cameoindia.com.
2. For Demat shareholders - Please update your email id & mobile no. with your respective Depository Participants (DP).
3. For Individual Demat shareholders – Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting & joining virtual meetings through Depository.

III. The procedure and instructions for the voting through the e-voting system on the day of the 19th AGM are as follows:

- (i) The procedure for e-Voting on the day of the 19th AGM is same as the instructions mentioned above for Remote e-voting.
- (ii) Only those shareholders, who are present in the 19th AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise

Binny Mills Limited

not barred from doing so, shall be eligible to vote through e-Voting system available during the 19th AGM.

- (iii) If any Votes are cast by the shareholders through the e-voting available during the 18th AGM and if the same shareholders have not participated in the meeting through VC/OAVM facility, then the votes cast by such shareholders shall be considered invalid as the facility of e-voting during the meeting is available only to the shareholders attending the meeting through VC/OAVM facility.
- (iv) Shareholders who have voted through Remote e-Voting will be eligible to attend the 18th AGM, however, they will not be eligible to vote at the 19th AGM.

31. Instructions for shareholders attending the 19th AGM through Video Conferencing (VC) or Other

Audio Visual Means (OAVM):

1. The procedure for attending meeting & e-Voting on the day of the AGM/ EGM is same as the instructions mentioned above for e-voting.
 2. The link for VC/OAVM to attend meeting will be available where the EVSN 260801001 of Company will be displayed after successful login as per the instructions mentioned above for e-voting.
 3. Shareholders are encouraged to join the Meeting through Laptops / IPads for better experience.
 4. Further shareholders will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
 5. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
 6. Shareholders who would like to express their views/ask questions on the items of business to be transacted at the 19th AGM, during the 19th the AGM, may register themselves as a speaker by sending their request in advance mentioning their name, demat account number/folio number, email id, mobile number to binnymills@bmlindia.com. The Speaker registration shall commence from Sunday, the 16th August 2026 at 9 A.M. and shall close on Friday, the 21st August 2026 by 5 P.M. The Company reserves the right to restrict the number of speakers depending on the availability of time for the 19th AGM.
 7. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the 19th AGM.
 8. The shareholders who do not wish to speak during the 19th AGM but have queries may send their queries in advance, mentioning their name, demat account number/folio number, email id, mobile number to binnymills@bmlindia.com and binnymillslimited@gmail.com.
 9. The queries shall be sent during the period commencing from Sunday, the 16th August 2026 at 9 A.M. and shall close on Friday, the 21st August 2026 by 5 P.M. These queries will be replied to by the company suitably by email or be will discussed during the meeting.
32. If you have any queries or issues regarding attending AGM & e-Voting from the CDSL e-Voting System, you can write an email to helpdesk.evoting@cdslindia.com or contact at 022- 23058738 and 022-23058542/43.

19th Annual Report 2025-2026

33. All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Sr. Manager, (CDSL,) Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to helpdesk.evoting@cdslindia.com or call on 022-23058542/43. You can also update your mobile number and e-mail id in the user profile details of the folio which may be used for sending future communication.
34. The voting rights of shareholders shall be in proportion to their shares in the paid up equity share capital of the Company as on **24th August 2024, being cut-off date**.
35. For the purpose of ensuring that members who have cast their votes through remote e-voting do not vote again during the 19th Annual General Meeting, the scrutiniser shall have access, after the closure of period for remote e-voting and before the start of the 19th Annual General Meeting, the details relating to members, such as their names, folios, number of shares held and such other information that the scrutiniser may require, who have cast votes through remote e-voting but not the manner in which they have cast their votes.
36. The scrutiniser shall, immediately after the conclusion of voting at the 19th Annual General Meeting, first count the votes cast at the meeting, thereafter, unblock the votes cast through remote e-voting in the presence of at least two witnesses not in the employment of the Company and make, not later than three days of conclusion of the meeting, a consolidated scrutiniser's report of the total votes cast in favour or against, if any, to the Chairman who shall countersign the same. The Chairman shall declare the result of the voting forth with.
37. The results declared along with the report of the scrutiniser shall be placed on the Company's website www.bmlindia.com and on the website of CDSL immediately after the result is declared by the Chairman. The results shall also simultaneously be forwarded to the BSE which shall place the results on its website.

Explanatory Statement

(Pursuant to Section 102 of the Companies Act, 2013)

Item No.3: Regularization of Additional Director, Shri. Dr. T. Bhasker Raj (DIN: 02724086) by appointing him as Director (Non -Executive & Non-Independent Director) of the Company.

The Board of Directors, based on the recommendation of the Nomination and Remuneration Committee, appointed Dr. T. Bhasker Raj (DIN: 02724086) as an Additional Director (Non-Executive, Non-Independent) of the Company with effect from 31st July, 2026, pursuant to Section 161 of the Companies Act, 2013.

In accordance with the provisions of Section 161 of the Act, Dr. T. Bhasker Raj holds office up to the date of the ensuing Annual General Meeting and is eligible for appointment as a Director of the Company. The Company has received a notice under Section 160 of the Act from a member proposing his candidature for the office of Director.

Dr. T. Bhasker Raj possesses extensive experience in the field of medicine and healthcare management. The Board is of the opinion that his knowledge, expertise and experience will be of significant value to the Company.

Binny Mills Limited

Accordingly, the Board recommends the Special Resolution set out at Item No. 3 of the Notice for approval of the Members.

Except **Dr. T. Bhasker Raj** and his relatives, if any, none of the Directors, Key Managerial Personnel of the Company or their relatives is, in any way, concerned or interested, financially or otherwise, in the proposed resolution.

By Order of the Board of Directors
For Binny Mills Limited

**Sd /-
G. Geetha
Company Secretary
M.No.A57347**

Registered Office:
No.4, (Old No.10) Karpagambal Nagar,
Mylapore, Chennai 600 004.
CIN: L17120TN2007PLC065807
E mail Id: binnymills@bmlindia.com
Contact Number +91-44-29556340

Date : 31st July 2026
Place : Chennai

19th Annual Report 2025-2026

Annexures

INFORMATION AS REQUIRED UNDER REGULATION 36(3) OF THE SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015 AND SS 2 - SECRETARIAL STANDARD ON GENERAL MEETINGS SEEKING RE-APPOINTMENT AT THE ENSUING 19TH AGM.

Name of Director	Shri T. Yeswanth
Date of Birth	3 rd April 1983
DIN	01236613
Date of Appointment	1/02/2025
Expertise in specific functional areas	Results-driven business leader with deep expertise in real estate development, corporate strategy, and legal affairs. Skilled in navigating complex real estate litigation and financial structuring. Currently leading the development of one of Chennai's largest upcoming retail and hospitality projects in partnership with a top-tier real estate developer. He is holding directorship six other companies including TCP Limited.
Qualifications	Graduate
Directorship held in other companies	1. TCP Limited 2. Photon Enterprises Private Limited 3. Crystal Creations (India) Private Limited 4. Egmore Benefit Saswatha Nidhi Limited 5. Axon Property Developers 6. Madras Elephant Estate Private Limited
Membership/ Chairmanship of Committees of other public companies (includes only Audit Committees and Stakeholders' Relationship Committee)	Nil
Shareholdings in the Company	Nil
Disclosure of inter-se relationships between directors and Key Managerial Personnel	Shri.V.R.Venkataachalam Chairman & Director - Uncle Smt. V. Samyuktha Managing Director Uncle's daughter.

Binny Mills Limited

Annexures

INFORMATION AS REQUIRED UNDER REGULATION 36(3) OF THE SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015 AND SS 2 - SECRETARIAL STANDARD ON GENERAL MEETINGS SEEKING RE-APPOINTMENT AT THE ENSUING 19TH AGM.

Name of Director	Dr. T. Bhasker Raj (DIN: 02724086)
Reason for Change	Appointment of Dr. T. Bhasker Raj (DIN: 02724086) as an Additional Director (Non-Executive, Non-Independent Director) of the Company.
Date of Appointment	31 July 2026
Term of Appointment	Appointed as an Additional Director pursuant to Section 161(1) of the Companies Act, 2013 and the Articles of Association of the Company, to hold office up to the date of the ensuing Annual General Meeting or the last date on which the Annual General Meeting should have been held, whichever is earlier.
Brief Profile	Dr. T. Bhasker Raj holds a Bachelor of Medicine and Bachelor of Surgery (MBBS) degree and has specialized in Radiology. He is an experienced professional with extensive expertise in corporate management, business administration, and strategic planning. Dr. Bhasker Raj has served on the Boards of various companies and possesses valuable experience in corporate governance, business strategy, and organizational management. His diverse professional background, coupled with his leadership and decision-making capabilities, enables him to contribute effectively to the Board's deliberations. The Board believes that his knowledge, experience, and professional expertise will add significant value and further strengthen the governance framework and strategic direction of the Company.
Disclosure of Relationship between Directors	Dr. T. Bhasker Raj is related to Mr. V. R. Venkataachalam, Director, being his sister's son, and to Ms. Samyuktha, Managing Director, being her cousin.
Information as required pursuant to BSE Circular regarding debarment	Dr. T. Bhasker Raj is not debarred from holding the office of Director by virtue of any order passed by the Securities and Exchange Board of India or any other regulatory authority.

19th Annual Report 2025-2026

DIRECTORS' REPORT

To,

The Members of the Company,

Your Directors have pleasure in presenting the Seventeenth Annual Report and the Audited Financial Statements of your Company for the financial year ended 31st March, 2026.

FINANCIAL SUMMARY [pursuant to Rule 8(5)(i) of the Companies (Accounts) Rules, 2014]

Based on Ind AS compliant Financial Statements

Particulars	31 st March 2026 (In Rs. lakhs)	31 st March 2025 (In Rs. lakhs)
Revenue from operations	855.66	632.18
Other income	103.20	91.60
Profit / (loss) before Finance cost, Depreciation and Exceptional item	164.13	(1.77)
Finance costs	1,889.64	1,266.38
Profit / (loss) before Depreciation and Exceptional item	(1,725.51)	(1,268.15)
Depreciation	1.90	3.24
Profit / (loss) before Tax and Exceptional item	(1,727.41)	(1,271.39)
Exceptional item	-	-
Profit / (loss) after Exceptional item before Tax	(1,727.41)	(1,271.39)
Provision for Tax (including Deferred tax)	215.25	(0.84)
Profit / (loss) after Tax	(1,942.66)	(1,270.55)
Other comprehensive income (loss)	(0.22)	(0.19)
Total comprehensive income / (loss) for the year	(1,942.43)	(1,270.36)

OPERATIONS

The members may be aware that pursuant to the Demerger Scheme of Binny Ltd, the Agencies and Services Undertaking of Binny Ltd was transferred to and vested in the Company, with effect from 1st January 2010, the appointed date as per the Demerger Scheme.

The Company operates in 3 divisions viz., Warehousing, Showrooms and Textiles. The Warehousing division has rented its warehouses and is deriving rental income from it. The Showrooms are engaged in retail selling of textile materials. The Textiles division is engaged in selling textile materials, particularly uniform materials, bed spreads, and other textile varieties. Earlier the Company operated in 4 divisions including Agencies. The agencies division was engaged in business of selling tarpaulin, raincoats and bags. Presently the Company does not have agencies division and functions with other 3 divisions mentioned above.

For the year 2025-26, the Rental income from Warehousing division was Rs.270.68 lakhs as against Rs. 289.92 in the previous year. Rental income decreased by 6.64% approximately. The sales made by the

Binny Mills Limited

Showrooms division were Rs.184.96 lakhs as against Rs. 146.11 lakhs in the previous year, a increase by 26.59% approximately. The Textiles division made sales of Rs. 195.09 lakhs as against Rs. 198.71 lakhs in the previous year, a decrease by 1.82% approximately.

The aggregate amount of revenue from rent, sales and operating income were Rs.650.73 lakhs as against Rs. 632.18 lakhs in the previous year.

The warehouse division has made a net profit of Rs. 262.55 lakhs as against net profit of Rs. 261.15 lakhs in the previous year, the showrooms division has earned a net profit of Rs. 5.62 lakhs as against a net loss of Rs. 2.21 lakhs in the previous year and the textiles division has made a net profit of Rs 2.64 lakhs as against a net loss of Rs. 11.03 lakhs in the previous year.

The Companies (Indian Accounting Standards) Rules, 2015 (Ind AS) had become applicable to the Company from the financial year 2017-18 onwards. Accordingly, the financial statements for the year ended 31st March 2026 have been prepared and presented after complying with the applicable Ind AS requirements.

PREFERENCE SHARES

The 28,14,18,142, 9% Cumulative Redeemable Preferences shares (CRPS) of Rs.5/- each aggregating to Rs.140,70,90,718/- will be redeemable on or before 12th May, 2030.

The preference shareholders and the shares held by them as on 31st March, 2026

Name of the Shareholders	Number of Shares
TCP Limited	27,60,54,066
Thiruvalluvar Textiles Pvt.Ltd	52,64,076
Shri.V.R.Venkataachalam	32,000
Smt.V. Radha	32,000
Shri.V.Sengutvan	32,000
Shri.V.Rajasekaran	1,000
Shri.D.Prasanamoorthy	1,000
Shri.S.Varadharajan	1,000
Smt.B.Meenakumari	1,000
Total	28,14,18,142

DIVIDEND ON EQUITY SHARES

The Board of Directors considered the financial position of the company and did not recommended dividend for the year 2025-26.

COMPANY'S PERFORMANCE

Considering the difficult macro-economic conditions and challenging business environment, the Company's performance during the year under review was satisfactory.

19th Annual Report 2025-2026

FUTURE PLANS

The Company has plans to improve its sales performance in the Textile Division by focusing on whole sale customers while retaining the existing retail customers. The Company has plans to procure bulk orders for its Textile division in order to improve the sales and profit. The Company has plans to attract new customers for its retail textile sale. The Company also have plans to develop and make use of the Warehouse space to attract clients and derive the maximum benefit and income. In the retail segment, the company plans to attract new customers through an expanded product range, improved customer service, and targeted marketing initiatives, while maintaining strong relationship with its existing customers. The company also proposes to strengthen its retail trading activities by expanding the range of textile products, identifying new sourcing opportunities, and enhancing its market presence to later to evolving customer preferences and increase revenue.

BOARD OF DIRECTORS

Director's Retirement By Rotation:

- Shri V.R.Venkataachalam Executive and non-independent Director (DIN:00037524), retires by rotation and re-appointed at the 18th Annual General Meeting held on 29th August 2025.

Director Appointment made during the year:

- Shri Ashwath Naroth (DIN:05343532) was appointed as the Additional Director of the Company (Non-Executive and Independent) at the Board Meeting held on 14th February 2025 and was regularized as a Independent Director of the Company at the Extra-ordinary General Meeting held on 22nd May 2025.
- Shri Thillainayagam Yeswanth (DIN: 01236613) was appointed as the Additional Director of the Company (Non-Executive and Non- Independent) at the Board Meeting held on 14th February 2025 and was regularized as a Director of the Company at the Extra-ordinary General Meeting held on 22nd May 2025.

Director's Resignation/Retirement made during the year:

None of the Directors tendered his/her resignation during the financial year.

STATUTORY AUDIT

M/s.Ramesh & Ramachandran, Chartered Accountants, Chennai (Firm Registration No. 002981S) the Statutory Auditors of the Company, were appointed as the Auditors at the Fifteenth Annual General Meeting of the Company held on 30th September, 2022 for a period of five years and they shall hold office till the conclusion of the 20thAnnual General Meeting to be held in the year 2027.

The Companies (Amendment) Act, 2017, has amended section 139 of the Companies Act, 2013 by omitting the first proviso to section 139 (1) which provided for ratification of appointment of auditor by the members at every Annual General Meeting. The amendment has been notified to have come into effect from 7th May 2018. Due to this, there is no need for ratification by the members the appointment of auditors at every Annual General Meeting till the completion of the five year term.

SECRETARIAL AUDIT

The Board has appointed Shri K. Elangovan,, Company Secretary in Practice, Chennai, (Certificate of Practice No: 3552 and Membership No.: FCS 1808) to carry out Secretarial Audit under the provisions of section 204 of the Companies Act, 2013 for the term of 5 years consecutive financial year commencing from financial year 2025-26 to financial year 2029-2030. The Secretarial Audit Report is annexed to this report as **Annexure I**.

INTERNAL AUDIT

The Board of Directors has appointed M/s.T.Balaji and Associates, Chartered Accountant, as an Internal Auditor at the Board Meeting dated 29th May 2025 for conduction internal audit for the financial year 2025-26.

WHISTLE BLOWER POLICY / VIGIL MECHANISM

Pursuant to section 177 (9) and (10) of the Companies Act, 2013 read with Rule 7 of the Companies (Meetings of Board and its Powers) Rules, 2014 and regulation 22 of the Listing regulations, the Company has formulated and established a Whistle Blower Policy / Vigil Mechanism for providing a mechanism under which an employee and director of the Company may report their genuine concerns or grievances about violation of personnel policies of the Company, unethical behavior, suspected or actual fraud, violation of Company's code of conduct or ethics policy.

The Vigil Mechanism provides for adequate safeguards against victimization of directors / employees who avail of the mechanism and also provide for direct access to the Chairman of the Audit Committee in exceptional cases. It also ensures standards of professionalism, honesty, integrity and ethical behavior. The Whistle Blower Policy / Vigil Mechanism is uploaded on the Company's website www.bmlindia.com.

DISCLOSURES AS PER SECTION 134 OF THE COMPANIES ACT, 2013 READ WITH RULE 8(5) OF THE COMPANIES (ACCOUNTS) RULES, 2014

a) Extract of Annual Return:

Pursuant to the provisions of Section 92(3) of the Companies Act, 2013 read with Rule 12 of the Companies (Management and Administration) Rules, 2014 the copy of Annual Return in prescribed form MGT-7 shall be placed on the Company's website at the link <https://www.bmlindia.com>/ upon filing the same with the Registrar of Companies (ROC).

Further in accordance with the provisions of Section 134 (3) (a) of the Companies Act, 2013, the Annual Return as referred to in sub-section (3) of section 92 of the Companies Act 2013 shall be provided on the website of the Company at the web address www.bmlindia.com.

b) Number of Meetings:

Board Meeting

There were Six Board meetings held during the year. The details of the Board meetings and the Committee meetings are given in the Report on Corporate Governance which forms part of the Annual Report.

Committee Meeting:

Audit Committee meeting

There were six Audit Committee meetings held during the year. The details of the Committee meetings are given in the Report on Corporate Governance which forms part of the Annual Report.

Nomination and Remuneration Committee Meeting:

There were one Nomination and Remuneration Committee meeting held during the year. The details of the Committee meetings are given in the Report on Corporate Governance which forms part of the Annual Report.

19th Annual Report 2025-2026

Independent Directors' Meeting:

The independent directors met on 24th March, 2026 without the presence of other directors or members of Management. Three independent directors were present at the meeting. In the meeting, the independent directors reviewed performance of non-independent directors, the Board as a whole and Chairman. They assessed the quality, quantity and timeliness of flow of information between the Company management and the Board.

Familiarisation Programme:

The independent directors met on 24th March, 2026 without the presence of other directors or members of Management. The program has been designed to considering the specific needs of contemporary Corporate Governance and expected obligation of Independent Directors in view of the onerous responsibility conferred by the Companies Act, 2013 and the Listing regulations as amended from time to time,

General Meeting :

1. Extra-Ordinary General Meeting for the financial year 2024-2025 was held on 22nd May, 2025 for the purpose of extending the tenure of the loan with TCP Ltd. and regularisation of Directors. Shri. Ashwath Naroth (DIN: 05343532) and Shri. T. Yeswanth (DIN: 01236613).
2. Annual General Meeting for the financial year 2024-2025 was held on 29th August, 2025.

c) DIRECTORS' RESPONSIBILITY STATEMENT:

To the best of their knowledge and belief and according to the confirmation and explanations obtained by them, your Directors make the following statement in terms of Section 134(5) of the Companies Act, 2013:

- i) That in the preparation of the Annual Accounts, for the year ended 31st March 2026, the applicable Accounting Standards had been followed along with proper explanation for no material departures, from accounting standard.
- ii) That the Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at the end of the financial year ended 31st March 2026 and of the loss of the Company for that period;
- iii) That proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013, for safe guarding the assets of the Company and for preventing and detecting frauds and other irregularities;
- iv) That the annual accounts for the year ended 31st March 2026 had been prepared on a going concern basis.
- v) That the internal financial controls had been laid down to be followed by the Company and that such internal financial controls are adequate and were operating effectively; and;
- vi) That the proper systems to ensure compliance with the provisions of all applicable laws had been devised and that such systems were adequate and operating effectively.

d) Declaration by Independent Directors:

The Board has received the declaration from all the Independent Directors as per Section 149(6) of the Companies Act, 2013 (the Act) and Regulation 16(1)(b) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('the Listing Regulations') and the Board is satisfied that all the Independent Directors meet the criteria of independence as mentioned in Section 149(6) of the Act and Regulation 16(1)(b) of the Listing Regulations and have complied with the Code for Independent Directors prescribed in Schedule IV to the Act and the Code of Conduct for Directors and senior management personnel.

e) Company's Policy on Directors Appointment and Remuneration:

In accordance with section 178(4) of the Companies Act, 2013 and pursuant to Part D of Schedule II of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, (henceforth referred to as 'the Listing regulations'), the Nomination and Remuneration Committee has put in place the policy on diversity of Board of directors for appointment of directors taking into consideration the qualification and wide experience of the directors in the fields of textiles trading, banking, finance, administration and legal apart from compliance of legal requirements of the Company. The policy on diversity of the Board of directors is disclosed on the Company's website www.bmlindia.com.

The Nomination and Remuneration Committee has laid down remuneration criteria for the directors, key managerial personnel, and other employees in the Nomination and Remuneration Policy. It has also laid down, in the Nomination and Remuneration Policy, the evaluation criteria for the performance evaluation of the directors including independent directors. The Nomination and Remuneration Policy is disclosed on the Company's website www.bmlindia.com pursuant to section 178(4) of the Companies Act, 2013.

f) Explanations or Comments by the Board on every qualification, reservation or adverse remark or disclaimer made in the Auditors' Report and in the Secretarial Auditor Report:

The Auditors' Report to the Shareholders for the year under review have drawn attention to certain matters which are elaborated and self explanatory in the notes to the financial results. Apart from this, the Audit Report does not contain any other qualification, reservation, or adverse remark or disclaimer.

The Secretarial Audit Report (Form MR-3) to the shareholders for the year under review does not contain any qualification, reservation, or adverse remark or disclaimer.

g) Particulars of loans, guarantees or investments under section 186 of the Companies Act, 2013:

As per the terms of loan agreement with TCP Ltd., the sanctioned loan is Rs. 10 crs. As on 1st April 2025 the outstanding loan balance stood at Rs. 8.09 crs. During the financial year, the company gave a loan of Rs.1.50 crs. to TCP Ltd. Consequently the aggregate loan outstanding increased to Rs.9.59 crs., which remains within the sanctioned limit of Rs. 10 crs.

19th Annual Report 2025-2026

h) Particulars of contracts or arrangements with related parties:

All related party transactions entered into during the financial year were in ordinary course of business and as an arm's length basis and where in compliance with the provisions of the Companies Act 2013 and the SEBI (LODR) regulations, 2015. The transactions were reviewed and approved by the Audit Committee.

The Related Party Transactions (RPT's) entered into by the Company are given in the Notes on Accounts attached to the Financial Statements forming part of this Annual Report. There were no materially significant related party transactions requiring disclosure in AOC-2.

The Policy on Materiality of Related Party Transactions and dealing with Related Party Transactions as approved by the Board is uploaded on the Company's website www.bmlindia.com.

i) The State of the Company's affairs:

The state of the Company's affairs is explained in the paragraph "operation" in the Directors' Report.

j) The amount, if any, carried to reserves:

The Company has not transferred any amount to Reserves Account.

k) The amount, if any, which it recommends, should be paid by way of dividend:

The Board is not recommending payment of any dividend for this year.

l) Material changes and commitments, if any, affecting the financial position of the company which has occurred between the end of the financial year of the company to which the financial statements relate and the date of report:

There are no material changes and commitments affecting the financial position of the Company, that have occurred between the end of the financial year of the Company to which the financial statements relate and the date of report.

m) Conservation of energy, technology absorption, foreign exchange earnings and outgo:

The information pursuant to section 134(3) (m) of the Companies Act, 2013 read with Rule 8 of the Companies (Accounts) Rules, 2014 is as follows:

(A) Conservation of energy:	Not Applicable.
(B) Technology absorption:	Not Applicable.
(C) Foreign exchange earnings and Outgo:	NIL

n) Risk Management Policy:

The Company has framed a Risk Management Policy to identify, communicate and manage material risks across the organization. The policy also ensures that responsibilities have been appropriately delegated for risk management. Key Risk and mitigation measures are provided in the Management Discussion and Analysis Report annexed to the Directors' Report.

Binny Mills Limited

o) The details about the policy developed and implemented by the company on corporate social responsibility initiatives taken during the year:

The Corporate Social Responsibility obligation under section 135 of the Companies Act not occurred during the financial year 2025-2026. Hence, the Company is not required to constitute the Corporate Social Responsibility Committee and form Corporate Social Responsibility Policy during the year under purview. However, pursuant to good corporate governance practice, your company demands adherence of social responsibility coupled with creation of value in the larger interest of the society. Your company and its dedicated employees continue to contribute towards several worthwhile causes. Your company aims to enhance the quality of life of the community in general and has a strong sense of social responsibility.

p) statement indicating the manner in which formal annual evaluation has been made by the board of its own performance and that of its committees and individual directors:

Pursuant to the provisions of the Companies Act, 2013 and regulation 17(10) of the Listing Regulations, the Board has carried out an annual performance evaluation of its own performance, the directors individually, as well as the evaluation of the working of its various Committees. The manner in which the evaluation has been carried out has been explained in the Report on Corporate Governance.

q) The financial summary or highlights.

The financial summary is given in paragraph 'Financial Summary' in the Directors' Report.

r) The Change in the nature of business, if any:

There is no change in the nature of business during the year under review.

s) The details of directors or Key Managerial Personnel who were appointed or have resigned/retired during the year.

- Smt. K. Arthi resigned from the position of Company Secretary cum Compliance Officer with effect from 30th April, 2025.
- Smt. G. Geetha was appointed as Company Secretary cum Compliance Officer with effect from 29th May, 2025.

There were no other directors or key managerial personnel who were appointed or have resigned during the year.

t) Statement regarding opinion of the board with regard to integrity, expertise and experience (including the proficiency) of the independent directors appointed during the year:

Your Directors are of the opinion that the Independent Directors of the Company appointed during the year are of high integrity and suitable expertise as well as experience (including proficiency).

u) The names of companies which have become or ceased to be subsidiaries, joint ventures or associate companies during the year:

There are no Companies which have become or ceased to be subsidiaries, joint ventures or associate companies during the year.

19th Annual Report 2025-2026

- v) The details relating to deposits, covered under chapter v of the companies act, 2013 and details of deposits which are not in compliance with the requirements of chapter v of the companies act, 2013:**

The company has not accepted any deposits covered under Chapter V of the Companies Act, 2013.

- w) The details of significant and material orders passed by the regulators or courts or tribunals impacting the going concern status and Company's operations in future:**

During the financial year, there were no significant or material orders passed by regulators, courts, or tribunals impacting the going concern status or the Company's future operations.

- x) The details in respect of adequacy of internal financial controls with reference to the financial statements:**

The Company's well defined organizational structure, documented policy guidelines, defined authority matrix and internal financial controls ensure efficiency of operations, protection of resources and compliance with the applicable laws and regulations. Moreover, the Company continuously upgrades its systems and undertakes review of policies. The internal financial control is supplemented by regular reviews by management and standard policies and guidelines to ensure reliability of financial and all other records to prepare the financial statements and other data. The Audit Committee reviews the internal financial controls and also monitors the implemented suggestions.

- y) Disclosure as to whether maintenance of cost records is required by the company and whether such accounts and records are made and maintained**

The Company is not required to maintain cost records as specified by the Central Government under section 148(1) of the Companies Act, 2013.

- z) Disclosure under section 22 of the sexual harassment of women at the workplace (prevention, prohibition and redressal) act, 2013.**

During the year under review, there were no cases filed under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

- aa) Disclosure as to the constitution of internal complaints committee under the sexual harassment of women at the workplace (prevention, prohibition and redressal) act, 2013.**

The Company has a policy for prevention of sexual harassment of women at the workplace in accordance with the provisions of the Sexual Harassment of Women at the Workplace (Prevention, Prohibition and Redressal) Act, 2013. The Company has complied with the provisions relating to constitution of Internal Complaints Committee under the Sexual Harassment of Women at the Workplace (Prevention, Prohibition and Redressal) Act, 2013.

All employees (permanent, contractual, temporary, trainees) are covered under this policy. The following is a summary of sexual harassment complaints received and disposed of during the year:

Binny Mills Limited

- | | |
|--|-----|
| a) Number of complaints pending at the beginning of the year | Nil |
| b) Number of complaints received during the year | Nil |
| c) Number of complaints disposed of during the year | Nil |
| d) Number of cases pending at the end of the year | Nil |

bb) The details of the application made or any proceedings pending under the insolvency and bankruptcy code 2016 during the year along with their status as at the end of the financial year 2024-2025:

Neither any application is made, nor any proceeding is pending under the Insolvency and Bankruptcy Code, 2016 (IBC) during the year under review and accordingly the Company has no information to offer in this regard.

cc) Other Disclosures:

1. No equity shares were issued with differential rights as to dividend, voting or otherwise.
2. No equity shares (including sweat equity shares) were issued to the employees of the Company under any Scheme.
3. **Buy-Back of shares :**
During the financial year, there was no buyback of shares
4. There was no fraud reported by the Auditors of the Company to the Audit Committee under section 143(2) of the Companies Act, 2013.
5. Composition of Audit Committee: (pursuant to section 177(8) of the Companies Act, 2013):
The Audit Committee comprised of the following directors namely, Shri.V.R.Venkataachalam, Shri M.Padmanabhan, Shri Viyas Perumal and Shri.Ashwath Naroth from 14-02-2025.
6. The disclosures on the composition of committees constituted by the Board under the Companies Act, 2013 and the Listing Regulations, as well as changes in their composition, if any, during the year is given in the Report on Corporate Governance attached to the Directors' Report.
7. The Company has complied with Secretarial Standards issued by the Institute of Company Secretaries of India on Board Meetings, General Meetings and Dividend

DISCLOSURES BY A LISTED COMPANY UNDER RULE 5(1) OF THE COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES, 2014

i. The ratio of the remuneration of each Director to the median remuneration of the employees of the company for the financial year:

Since no director of the Company is in receipt of remuneration from the Company there are no particulars to be furnished.

19th Annual Report 2025-2026

ii. The percentage increase in remuneration of each director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the financial year:

There is no increase in the remuneration to the aforesaid personnel in the financial year 2025-2026.

iii. The percentage increase in the median remuneration of employees in the financial year:

There were no increase in the median remuneration of employees in the financial year 2025-2026.

iv. The number of permanent employees on the roles of the Company:

There are 5 permanent employees on the roles of the Company as at 31st March 2026.

v. Average percentile increase already made in the salaries of employees other than the managerial personnel in the financial year viz., 2025-2026 and its comparison with the percentile increase in the managerial remuneration:

There were no increase in the median remuneration of employees in the financial year 2025-2026.

vi. Affirmation that the remuneration is as per the remuneration policy of the company:

The Company confirms that all the remuneration paid to the employee is as per the Remuneration Policy of the Company.

vii. The key parameters for any variable component of remuneration availed by the directors:

The directors were not paid any remuneration during the financial year 2025-26.

viii. Rule 5(2) and 5(3) of The Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are not applicable to the Company as no employee is in receipt of the remuneration exceeding the limits specified in Rule 5(2)

ANNEXURES TO THE DIRECTORS' REPORT

1. Secretarial Audit Report – Annexure I; and
2. Auditors' Certificate on Corporate Governance Compliance – Annexure II

ATTACHMENTS TO THE DIRECTORS' REPORT

The Management Discussion and Analysis Report

The Management Discussion and Analysis Report, pursuant to regulation 34 (2) (e) and Schedule V of the listing regulations, is given as a separate Report and this report is part of the Directors' Report.

The Report on Corporate Governance

The Report on Corporate Governance, pursuant to regulation 34(3) and Schedule V of the listing regulations, together with Auditors' Certificate on Corporate Governance, the certificate duly signed by the Chairman & Director of the Company for the year ended 31st March 2026 as submitted to the Board of Directors at their meeting held on 31st July 2026 and the declaration by the Chairman & Director of the Company regarding compliance by the Board members and senior management personnel with the Company's

Binny Mills Limited

Code of Conduct is included as a separate section in the Annual Report and this Report is part of the Directors' Report.

ACKNOWLEDGEMENT

Your Directors place on record their appreciation for the continued co-operation and support extended by all concerned persons and authorities for the smooth and efficient functioning of the Company.

For and on behalf of the Board

Sd/-
V.R. Venkataachalam
Chairman & Director
[DIN: 00037524]

Registered Office:
No.4, (Old No.10) Karpagambal Nagar,
Mylapore, Chennai 600 004.
CIN: L17120TN2007PLC065807
E-mail: binnymills@bmlindia.com

Date : 31th July, 2026
Place : Chennai

Form No.MR-3

Secretarial Audit Report

For the Financial Year ended 31st March, 2026

(Pursuant to Section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014)

To
The Members,
Binny Mills Limited
Chennai 600004.

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by BINNY MILLS LIMITED Chennai 600 004 (CIN: L17120TN2007PLC065807) (hereinafter called the Company), in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and we are expressing our opinion thereon.

Based on our verification of the Company's books, papers, minutes books, forms and returns filed and other records maintained by the company and also the information provided by the company, 's its 'officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended 31st March, 2026 has complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent and in the manner subject to the reporting made hereunder.

We have examined the books, papers, minutes books, forms and returns filed and other records maintained by the Company for the financial year ended 31st March, 2026 according to the provisions of:

- i. The Companies Act, 2013 (the Act) and the rules made thereunder;
- ii. The Securities Contracts (Regulation) Act, 1956 and the rules made thereunder;
- iii. The Depositories Act, 1996 and the Regulations and bye-laws framed thereunder;
- iv. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder;
- v. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992(wherever applicable):
 - a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
 - d) The Securities and Exchange Board of India (Registrars to an issue and Share Transfer Agents) Regulations, 1993
 - e) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021.
 - f) The Securities and Exchange Board of India (Buy Back of Securities) Regulations, 2018.

We have also examined compliance with the applicable clauses of the following:

1. Secretarial Standards issued by the Institute of Company Secretaries of India;
2. The Listing Agreements entered into by the Company with Bombay Stock Exchange Ltd., Mumbai;

Binny Mills Limited

3. The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

We have reviewed the systems & mechanisms established by the company for ensuring compliance under applicable Acts, Rules, Regulations and other legal requirements of the Central, State or other Government and local authorities concerning the business and affairs of the company categorized under the following major heads / groups and report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

The Company's operations were correlated with the provisions of:

1. Labour code and other incidental codes/laws related to labour and employees appointed by the Company including those on contractual basis as relating to wages, gratuity, prevention of sexual harassment, dispute resolution, welfare, provident fund, insurance, compensation etc.;
2. Industries (Development & Regulation) Act, 1951;
3. Acts and Rules relating to consumer protection;
4. Acts and Rules prescribed under prevention and control of pollution;
5. Acts and Rules relating to environmental protection and energy conservation;
6. Acts and Rules relating to hazardous substances and chemicals;
7. Acts and Rules relating to protection of Intellectual property rights;
8. Acts and Rules relating to the industry to which this Company belongs;
9. Other local laws as applicable.

We further report that -

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors, Independent Directors and Women Directors in compliance with Rules and provisions of the Companies Act, 2013, the regulations and directives of Securities Exchange Board of India (SEBI).

Adequate notice was given to all directors/members on schedule of the Board/ Committee Meetings, agenda and detailed notes on agenda were sent at least seven days in advance and a system exists for seeking and obtaining further information and clarification on the agenda items before the meeting and for meaningful participation at the meeting. Majority decisions were carried through and no directors/members dissented on the decisions. All decisions carried are duly recorded in the minutes of the meeting.

We further report that there are adequate systems and processes in the company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

Place : Chennai

Date : 19.07.2026

**For Elangovan & Associates,
Practising Company Secretaries
Firm Regn No.
P2025TN104500
PR 7346/2025
UDIN: F001808H000403957**

This report is to be read with our testimony of even date which is annexed as Annexure A and forms an integral part of this report.

19th Annual Report 2025-2026

Annexure A

To
The Members,
Binny Mills Limited,
Chennai 600 004

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.,
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company

Place : Chennai
Date : 19.05.2026

For Elangovan & Associates
Practising Company Secretaries
Firm Regn No.
P2025TN104500
PR 7346/2025
UDIN: F001808H000403957

Sd/-
Elangovan
Partner FCS No.1808,
CP No.3552

Binny Mills Limited

ANNEXURE II

AUDITORS' CERTIFICATE ON CORPORATE GOVERNANCE

(Pursuant to Para E of Schedule V of the Securities and Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations, 2015)

To
The Members of M/s. Binny Mills Limited

We have examined the compliance conditions of Corporate Governance by Binny Mills Ltd ("the Company") as on 31.03.2026, as stipulated in Chapter IV of the Securities and Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations, 2015, pursuant to the Listing Agreement of the said Company with the BSE Limited.

The Compliance of conditions of Corporate Governance is the responsibility of the Management. Our examination was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in Chapter IV of the Securities and Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations, 2015.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or the effectiveness with which the Management has conducted the affairs of the Company.

**For Ramesh and Ramachandran,
Chartered Accountants
FRN: 002981S**

**Sd/-
G Suresh
Partner
Membership No: 029366
UDIN: 26029366AGIUOK9088**

Place: Chennai
Date : 02.06.2026

19th Annual Report 2025-2026

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

(Pursuant to regulation 34(2) (e) and Schedule V of the Listing Regulations)

This report is part of the Directors' Report

Indian Economy Overview:

The Indian economy continued to demonstrate resilience and steady growth during the financial year 2025–26, supported by strong domestic demand, stable macroeconomic fundamentals, and ongoing structural reforms by the Government.

India remains one of the fastest-growing major economies globally, driven by robust consumption, increased infrastructure spending, and expansion in manufacturing and services sectors. Government initiatives such as “Make in India,” Production Linked Incentive (PLI) schemes, and continued focus on digitalization have contributed to industrial growth and improved investor confidence.

Inflationary pressures, although present during the year due to global supply chain disruptions and commodity price volatility, were managed through prudent monetary policies by the Reserve Bank of India. The RBI maintained a balanced approach between controlling inflation and supporting economic growth.

The services sector remained a key growth driver, particularly in information technology, financial services, and telecommunications. The manufacturing sector also witnessed gradual recovery, aided by policy support and increased capital expenditure.

On the external front, India maintained a stable position despite global economic uncertainties, geopolitical tensions, and fluctuating crude oil prices. Foreign exchange reserves remained comfortable, and foreign direct investment (FDI) inflows continued to support economic expansion.

The Union Budget focused on infrastructure development, fiscal consolidation, and boosting private investment, while maintaining support for key sectors such as agriculture, MSMEs, and renewable energy.

Looking ahead, the Indian economy is expected to sustain its growth momentum, supported by favorable demographics, digital transformation, policy reforms, and increased global integration. However, risks such as global economic slowdown, inflation volatility, and geopolitical developments may pose challenges in the near term.

Company-Specific Overview – Textile Operations

Industry Overview

The Company operates in the textile sector, which is a key contributor to the Indian economy in terms of employment generation and export earnings. Supported by initiatives of the Government of India, the sector continues to evolve with increased focus on modernization, technical textiles, and man-made fibers.

Operational Performance

During the financial year under review, the Company has:

- Maintained stable operations despite market fluctuations
- Strengthened its supply chain and vendor relationships

Binny Mills Limited

Opportunities

The Company expects to benefit from the following opportunities:

- Growing domestic demand for textiles and apparel
- Increasing export opportunities due to global supply chain diversification
- The company expect benefit from Govt. schemes
- Rising demand for sustainable and value-added textile products

Threats / Challenges

The Company faces certain challenges, including:

- Intense competition from domestic and international players
- Fluctuations in demand in export markets
- Increasing compliance and environmental regulations.

Risks and concerns:

The Company is engaged in the trading business and is exposed to risks arising from intense competition in the retail textile industry. However, through its consistent focus on quality, customer satisfaction, and market presence, the Company has established a strong reputation among its customers and developed a recognized brand image for its products. These strengths provide the Company with confidence in its ability to effectively manage and mitigate the impact of competitive market risks.

Internal control systems and their adequacy:

The Company has adequate internal control systems commensurate with the size, scale, and nature of its operations. These systems are designed to provide reasonable assurance regarding the safeguarding of assets, the accuracy and reliability of financial and operational information, the authorization and recording of transactions, and compliance with applicable laws, regulations, and corporate policies.

Human Resources Development and Industrial Relations

The Company recognizes that its employees are its most valuable asset and places significant emphasis on human resource development and maintaining harmonious industrial relations. The operations of the Company are managed by experienced and qualified professionals. Continuous efforts are made to enhance employees' skills and competencies through appropriate training and development initiatives. During the year under review, industrial relations across the organization remained cordial and harmonious.

Environmental Protection

The Company is committed to maintaining a clean, green, and environmentally sustainable workplace. Its environmental policy focuses on compliance with applicable environmental laws and regulations, prevention of pollution, and promotion of eco-friendly practices in its operations. The Company continues to undertake initiatives aimed at energy conservation, efficient utilization of resources, and preservation of the environment and natural resources.

Risk Management

Risk management is an integral and continuous process within the Company. In accordance with the applicable provisions of the Companies Act, 2013 and SEBI regulations, the constitution of a Risk Management Committee is not applicable to the Company. Nevertheless, the Company has established appropriate mechanisms to identify, assess, monitor, and mitigate risks associated with its business operations.

The Company is primarily exposed to Credit Risk and Cash Management Risk. To mitigate Credit Risk, the Company benefits from the expertise and experience of employees who were associated with the business divisions taken over from erstwhile Binny Limited. Their long-standing relationships and familiarity with customers and suppliers have contributed significantly to effective credit monitoring and risk management.

With respect to Cash Management Risk, sales at the Company's retail showrooms are received through a combination of cash and digital payment modes, including QR code-based transactions. To ensure the security and proper management of collections, the Company has implemented robust internal controls and monitoring procedures. Cash collections are deposited into the Company's bank accounts on the following business day, while daily collections are closely monitored and reconciled at the Head Office. In addition, stringent operational checks and internal control measures are maintained at all showrooms.

These procedures and controls have enabled the Company to effectively manage and mitigate risks associated with its business operations. During the financial year 2025-26 the digital transactions are initiated. Hence cash payment was reduced to 4.11% and cash receipts are increased to 11%. The company is trying to maximise the digital mode.

Segment wise and Product wise performance

The details are given in the Para 'Operations' in the Directors'Report

Outlook:

The details of outlook are given in the Para 'Outlook and Opportunities'in the Directors'Report.

Discussion on financial performance with respect to operational performance:

The details are given in the Para 'Operations'in the Directors'Report.

Details of any change in the NetWorth as compared to the immediately previous financial year along with a detailed explanation thereof:

There is no return on NetWorth.

Cautionary Statement:

This report contains forward looking statements that involve risks and uncertainties including, but not limited to, risks inherent in the Company's growth strategy, dependence on certain businesses,

Binny Mills Limited

dependence on availability of qualified and trained manpower, economic conditions, government policies and other factors. Actual results, performance or achievements could differ materially from those expressed or implied in such forward looking statements. This report should be read in conjunction with the financial statements included herein and the notes thereto.

For and on behalf of the Board

Sd/-
V.R. Venkataachalam
Chairman & Director
[DIN: 00037524]

Date : 31st July, 2026
Place : Chennai

Registered Office:
No.4, (Old No.10) Karpagambal Nagar,
Mylapore, Chennai 600 004.
CIN: L17120TN2007PLC065807

19th Annual Report 2025-2026

REPORT ON CORPORATE GOVERNANCE

(Pursuant to regulation 34 (3) and Para C of Schedule V of the Securities & Exchange Board of India (Listing Obligations and Disclosures Requirements) Regulations, 2015])

The Report for the financial year ended 31st March, 2026 on compliance by the Company with the Corporate Governance provisions as prescribed under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") is given below.

1. Company's Philosophy on Corporate Governance Code:

The Company's philosophy on Corporate Governance Code aims at enhancing the shareholders' value in the Company in the long-term through assisting the Board and the senior management in taking prudent business decisions and prudent financial management. It also aims at transparency and professional approach in all decisions and activities of the Company. The Company's philosophy is also for achieving excellence in Corporate Governance by conforming to the prevalent guidelines on Corporate Governance and excelling, wherever it is possible. It also provides for periodical review of the existing systems and controls for further improvements.

2. Board of Directors:

The Board of Directors, along with its committees, provides leadership and guidance to the Company's management and directs, supervises, and controls the performance of the Company. The Board acts with autonomy and independence in exercising its strategic supervision, discharging its fiduciary responsibilities, and ensuring that the management observes the highest standards of ethics, transparency, and disclosure.

As on 31st March 2026, the Board of Directors of the Company ("Board") has seven members comprising of two Non - Executive Directors, one Executive Director, and Four Independent Directors. The composition of the Board is in conformity with Regulation 17 of The Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("LODR").

According to Regulation 17(1)(b) of the Listing Regulations, the regular Non-Executive Chairman is a Promoter of the Company and consequently more than one-half of the Board should comprise of Independent Directors. Accordingly, the Board comprises of four Independent Directors out of a total of seven Directors.

The day-to-day management of the affairs of the Company is entrusted with the senior management personnel, headed by the Chairman and Managing Director.

• Changes made in the Composition of the Board of Directors during the year:

1. Director appointment made during the year:

- Shri Ashwath Naroth (DIN:05343532) was appointed as the Additional Director of the Company (Non-Executive and Independent) at the Board Meeting held on 14th February 2025 and was regularized as a Independent Director of the Company at the Extra-ordinary General Meeting held on 22nd May 2025.
- Shri Thillainayagam Yeswanth (DIN: 01236613) was appointed as the Additional Director of the Company (Non-Executive and Non- Independent) at the Board Meeting held on 14th February 2025 and was regularized as a Director of the Company at the Extra-ordinary General Meeting held on 22nd May 2025.

Binny Mills Limited

Director's Resignation/Retirement made during the year:

None of the Directors tendered his/her resignation during the financial year.

- **Composition and category of Directors, their attendance at the Board Meetings held during the year and at the last Annual General Meeting (AGM) and the number of other Boards or Board Committees in which the director is a member or Chairperson:**

Name of Director	Category	Number of Board meetings held/applicable during the year	Number of Board meetings attended during the year	Attendance at the last AGM	Number of other company Boards in which the director is a member/ Director	Number of other Board Committees in which the director is a member or chairman
Shri V.R. Venkataachalam DIN: 00037524	Promoter, Non- Executive Chairman &	6	1	No	17 (Public: 1 Private: 15)	3
Mrs. V. Samyuktha DIN: 02691981	Managing Director / Woman Director	6	1	No	11 (Public: - Private: 11)	-
Shri. M. Padmanabhan DIN: 00101997	Independent Director	6	4	No	2	3
Shri. Perumal Viyash DIN: 08350502	Independent Director	6	2	No	3	3
Shri. Richard Henry DIN: 05258395	Independent Director	6	6	No	-	-
Shri. T. Yeswanth DIN: 01236613	Non- Executive Director	6	6	Yes	6	-
Shri. Ashwath Naroth DIN: 05343532	Independent Director	6	3	Yes	2	1

19th Annual Report 2025-2026

Note:

1. While considering the total number of directorship of directors, their directorships in private companies and Section 8 companies have been included and their directorship in the Company has been excluded.
2. The membership and chairmanship of directors in committees do not include their membership and chairmanship in the committees of the Company.
3. No other director is a director in any listed entity.
4. Membership in Committees:

As required by Regulation 26 of Listing Regulations none of Directors is a member of more than ten committees or acting as Chairperson of more than five committees across all listed entities in which he is a Director. The necessary disclosures regarding Committee positions have been made by the Directors.

Further, for the purpose of reckoning the aforesaid limit only 3 committees, viz., the Audit Committee, the Nomination and Remuneration Committee and the Stakeholders' Relationship committee alone are considered and committees in Public Limited companies alone are considered.

- **Number of Board Meetings held during the year and the dates on which they were held:**

As prescribed in regulation 17(2) of the Listing regulations, during the year Six Board Meetings were held on respective dates 25.04.2025; 29.05.2025; 31.07.2025; 12.11.2025; 12.02.2026; 24.02.2026 with a maximum time gap of 120 days between any two meetings.

- **Disclosure of relationships between directors inter – se:**

- Shri V. R. Venkatachalam, Promoter and Non-Executive Chairman, is the father of Smt. V. Samyuktha, Managing Director, and uncle of Shri T. Yeswanth, Non-Executive Director.

- **Number of shares and convertible instrument held by non-Executive Directors:**

- Shri V. R. Venkatachalam, Promoter and Non-Executive Chairman, holds 15,40,254 equity shares of Rs.10/- each aggregating to Rs.1,54,02,540/- and 32,000 9% Cumulative Redeemable Preference of Rs.5/- each aggregating to Rs.1,60,000/- in the Company.

- **Independent Directors:**

The Independent Directors has made disclosures confirming that there are no material, financial and/or commercial transactions between Independent Directors and the Company which could have potential conflict of interest with the Company at large.

As provided in the proviso under Regulation 17 (A) (1) of the Listing Regulations, as of 31st March, 2026, none of the Independent Directors of the company served as an Independent Director in more than seven listed entities and as per Regulation 26 of the Listing Regulations none of the Directors is a member of more than ten committees or acting as a Chairperson of

Binny Mills Limited

more than five committees across all listed companies in which he / she is a Director.

Separate meeting of the Independent Directors:

As provided in regulation 25 (3) of the Listing regulations, a separate meeting of the Independent Directors of the Company was held on 24th March 2026 to evaluate the performance of Non-Independent Directors and the Board of directors as a whole, to review the performance of the Chairman and every Independent Director, who were evaluated on parameters such as functioning of the Board, frequency of the Board Meetings and Committee Meetings, attendance, level of engagement and contribution, independence of judgment's, safeguarding the interest of the Company and its stakeholders. The meeting was attended by all Independent Directors.

The Independent Directors expressed their satisfaction on the performance and effectiveness of the Board, individual Non-Independent Board members and the Chairman. They also expressed satisfaction with the quality, quantity and timeliness of flow of information between the Company management and the Board of directors to effectively and reasonably perform their duties.

- **Familiarization Programme for Independent Directors:**

Pursuant to Regulation 25(7) of Chapter IV of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, the Company conducted a Familiarization Programme for Independent Directors on Tuesday, 24th March 2026 to familiarize them with the recent amendments in the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

As required to be disclosed by Para C (2) (g) of Schedule V of the Listing Regulations, the details of such familiarization programs have been disclosed on the Company's website www.bmlindia.com as provided in regulation 46 (2) (i) of the Listing regulations.

- **The Board of Directors has identified the following requisite skills / expertise and competencies for the effective functioning of the Company:**

S. No.	Name of the Director and Designation	Core skills/ expertise/ competencies
1	Shri. V.R. Venkataachalam Non-executive Director	Industrialist. Wide experience in promoting companies. Long experience in managing companies and expertise in decision making process.
2	Mrs.V.Samyuktha Managing Director	Industrialist. Wide experience in administration functions and expertise in textile industry.
3	Shri. M. Padmanabhan Independent Director	Shri. M. Padmanabhan is a Chartered Accountant by profession and has a post - qualification experience of over 49 years in the field of Audit of Public Ltd companies as well as Nationalised / Scheduled Banks.
5	Shri. Viyash Perumal Independent Director	Shri. Viyash Perumal holds a bachelor's degree in Engineering (Computer Science) and has various experience in Medical and Banking Services.

19th Annual Report 2025-2026

S. No.	Name of the Director and Designation	Core skills/ expertise/ competencies
6	Shri. Richard Henry Independent Director	Shri. Richard Henry is Practising Company Secretary by profession and has held various key positions in Registrar of Companies, Maharashtra, Mumbai, Registrar of Companies, Kerala, Ernakulum, Registrar of Companies, Andhra Pradesh, Hyderabad, Registrar of Companies, Tamil Nadu, Andaman and Nicobar islands, Chennai, Joint Director, Serious Fraud Investigation Office, New Delhi and Regional Director, South East Region, Hyderabad. Presently sir, is engaged in selected assignments in the field of Corporate Law including appearing before various authorities in adjudication process, Appeals, Compounding Authorities including NCLT as a Practicing Company Secretary.
7	Shri. Ashwath Naroth	A results-driven professional with expertise in finance, risk management, luxury brand operations, hospitality, and commodity trading. Passionate about strategic growth, innovation, and delivering excellence across industries. Studied BSc in Management at State University of New York, Potsdam. He is currently associated with Volo - design & trading company - overseeing design, commodity, and chemical trading operations with a focus on innovation.
8	Shri T. Yeswanth	Results-driven business leader with deep expertise in real estate development, corporate strategy, and legal affairs. Skilled in navigating complex real estate litigation and financial structuring. Currently leading the development of one of Chennai's largest upcoming retail and hospitality projects in partnership with a top-tier real estate developer. He is holding directorship six other companies including TCP Limited.

- **Board functioning and procedure:**

The Board plays a pivotal role in ensuring good governance and functioning of the Company. The Board's role, functions, responsibilities and accountabilities are clearly defined. In addition to its primary role of setting corporate goals and monitoring corporate performance, it directs and guides the activities of the Management towards the set goals and sets accountability, with a view to ensure that the corporate philosophy and objective is accomplished. It also sets standards of corporate behavior and ensures ethical behavior at all times and strict compliance with the laws and regulations. The Board holds periodic meetings every year to discuss, review and decide upon the matters such as policy formulation, setting up of goals, appraisal of the performance of the company, its future plans, strategies and other pertinent issues

relating to the company.

The Board periodically reviews compliance reports of all laws applicable to the company prepared by the Company as well as steps taken by the Company to rectify instances of non-compliances. The Board satisfies itself that plans are in place for orderly succession for appointments to the Board and to senior management positions. Some of the powers of the Board have also been delegated to Committee(s), which monitors the day-to-day affairs relating to operational matters. The Board thus exercises close control over the overall functioning of the Company with a view to enhance the Shareholder value.

- **Information placed before Board of Directors:**

The information, as required under Part A of Schedule II of the Listing regulations, is placed before the Board of Directors. The agenda for the Board Meetings setting out the business to be transacted at the meeting along with the explanatory notes on the agenda items, for consideration at the Board Meetings, are circulated to the Directors, as per the secretarial standard before the Board Meeting date, to enable the Directors to have a proper study and deliberation on the agenda matters, to take appropriate decisions. In some instances, documents are tabled at the meetings and presentations are also made by the respective executives on the matters related to them at the Board or Committee meetings. The Directors have complete freedom to express their opinions at the Board Meetings and the Board takes decisions after detailed discussions.

3. Audit Committee:

The Audit Committee of the Company is constituted in line with the provisions of Section 177 of the Companies Act 2013 read with Regulation 18 and Part C of Schedule II of the Listing Regulations.

The following Non-Executive directors are the members of the Audit Committee as on 31.03.2025.

Shri. M.Padmanabhan, Chairman of the Committee

Shri. V.R.Venkataachaam;

Shri. Vyas Perumal; and

Shri. Ashwath Naroth

Except Shri. V.R.Venkataachaam, other the members of the Audit Committee are Independent Directors. All the members of the committee are financially literate with ability to read and understand the financial statement. The Chairman of the committee has related financial management expertise by way of experience in financial management in his field of business. The Company Secretary acts as the Secretary to the Audit Committee.

The Audit Committee shall have such powers, duties and responsibilities and shall function in such manner as provided in Section 177 of the Companies Act, 2013 and Regulation 18(3) and Part C of Schedule II of the Listing Regulations.

19th Annual Report 2025-2026

Meetings and attendance during the year:

During the year Six Audit Committee Meetings were held on 25-04-2025; 29-05-2025; 31-07-2025; 12-11-2025; 12-02-2026 and 24-02-2026 Requisite quorum was present for all the meetings held during the year. The Statutory Auditors and the Head of Accounts Department of the Company and invitees, if any, attend the Audit Committee meeting to provide information and clarifications.

S. No	Name of the Directors	Designation	No. of Meetings held during the year	No. of Meetings attended during the year
1	Shri. M. Padmanabhan	Chairman	6	5
2	Shri. V.R. Venkataachalam	Member	6	1
3	Shri. Viyas Perumal	Member	6	3
4	Shri. Ashwath Naroth	Member	6	5

The Chairman of the Audit Committee was present at the last Annual General Meeting of the Company.

Terms of Reference:

The terms of reference of the Audit Committee, *inter alia* includes:

- Overseeing the financial reporting process.
- To ensure proper disclosure in the quarterly, half yearly and Annual Financial Statements.
- To recommend appointment, re-appointment of auditors and the fixing of their remuneration. Approval of payment to statutory auditors for any other services rendered by them.
- Reviewing, with the management, the Financial Statements before submission to the Board.
- Reviewing, with the management, performance of statutory and internal auditors, adequacies of the internal control systems.
- Reviewing the adequacy of internal audit function including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure, coverage and frequency of internal audit.
- Reviewing, with the management, the statement of uses / application of funds.
- Discussing with Internal auditors on any significant findings and followup thereon.
- Reviewing the findings of any internal examinations by the internal auditors into matters where

there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board.

- Discussing with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern.
- To discuss with the management, theseni or internal audit executives and the statutory auditor/s the Company's major risk exposures and guidelines and policies to govern the processes by which risk assessment and risk management is undertaken by the Company, including discussing the Company's major financial risk exposures and steps taken by management to monitor and mitigate such exposures and from time to time conferring with another Committee/ s of the Board about risk exposures and policies within the scope of such other Committee's oversight.
- To review the function of the Whistle Blower Mechanism.
- Approval of appointment of CFO (i.e., the whole time Finance Director or any other person heading the finance function or discharging that function) after assessing the qualifications, experience & background, etc. of the candidate.
- Review and monitor the Auditor's independence and performance and effectiveness of audit process.
- Approval or any subsequent modification of transactions of the Company with related parties.
- Scrutiny of inter-corporate loans and investments.
- To review the financial Statements.
- Granting omnibus approval to related party transactions which are in the ordinary course of business and on an arm's length pricing basis and to review and approve such transactions.
- Carrying out any other function as is mentioned in the terms of reference of the Audit Committee.

4. Nomination and Remuneration Committee:

The Nomination and Remuneration Committee has been constituted by the Board as per the requirements of the provisions of Section 178 (1) of the Companies Act, 2013 and Regulation 19 of the Listing Regulations.

The following Non-Executive directors are the members of the Nomination and Remuneration Committee as on 31.03.2025

Shri. Viyas Perumal Chairman of the Committee

Shri. V.R.Venkataachalam; and

Shri. M.Padmanabhan,

19th Annual Report 2025-2026

The Chairman of the Committee is an Independent Director. Shri. M.Padmanabhan members of the Committee are also Independent Directors. The Company Secretary acts as the secretary to the Committee.

Meetings and attendance during the year:

During the year, one meeting of the Nomination and Remuneration Committee was held on 29.05.2025. The requisite quorum was present throughout the meeting.

S. No	Name of the Directors	Designation	No. of Meetings held during the year	No. of Meetings attended during the year
1	Shri. Perumal Viyash	Chairman, Non- Executive and Independent	1	1
2.	Shri V.R.Venkataachalam	Non- Executive and Non- Independent	1	0
3	Shri M.Padmanabhan	Non- Executive and Independent	1	1

The Chairman of the Nomination and Remuneration Committee was not present at the last Annual General Meeting of the Company.

Terms of Reference:

- i. It shall formulate the criteria for determining the qualifications, positive attributes and independence of a director.
- ii. It shall identify persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down and recommend to the Board their appointment or removal.
- iii. It shall formulate criteria for the evaluation of Independent Directors and the Board.
- iv. It shall carry out an evaluation of every director's performance.
- v. It shall devise a policy on Board diversity.
- vi. It shall recommend to the Board of Directors a policy relating to the remuneration for the directors, key managerial personnel, and other employees (Nomination and Remuneration Policy).

Pursuant to the provisions of section 178(3) and (4) of the Companies Act, 2013 and Part D Para A(1) of Schedule II of the Listing regulations, the Committee has recommended to the Board a Policy relating to the remuneration for the Directors, Key Managerial Personnel and other employees which is laid down in the Nomination and Remuneration Policy and was approved at the Board Meeting held on 30th January, 2015. The Nomination and Remuneration Committee has also laid

Binny Mills Limited

down, in the Nomination and Remuneration Policy, the evaluation criteria for evaluation of directors including independent directors. The Nomination and Remuneration Policy is disclosed on the Company's website www.bmlindia.com pursuant to section 178(4) of the Companies Act, 2013.

Performance Evaluation:

As provided in section 134(3) (p) of the Companies Act, 2013, Board has carried out the annual performance evaluation of its own performance, the Directors individually as well as the evaluation of the working of its Committees for the financial year 2025-26. As provided in regulation 17 (10) of the Listing regulations, Board has carried out an annual performance evaluation of the Independent Directors.

The evaluation process was carried out through a structured evaluation procedures covering various aspects of the functioning of the Board and its Committees viz., The sufficiency of the existing Committees in relation to the existing size and nature of operations, their roles in decision making, frequency of their meetings, attendance at the meetings, their level of engagement and participation at the meetings, the exercise of independence of judgment, performance of their duties and obligations, their contribution in enhancing the Board's overall effectiveness and implementation of good Corporate Governance practices.

The Board has expressed its satisfaction with the evaluation process and also of the performance of all the Directors, Board and its Committees which reflected the over all engagement of the Board and its Committees with the Company.

The observations made during the evaluation process were noted and based on the outcome of the evaluation and feedback of the Directors, the Board and the management agreed on various action points to be implemented in subsequent meetings. The observations included those relating to further improvement in participation and deliberations at the meetings and conduct of the meetings, circulation of board presentations and its content.

5. Stakeholders Relationship Committee:

The "Stakeholders' Relationship Committee" is constituted in line with the provisions of Section 178 (5) of the Companies Act, 2013 and Regulation 20 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulation 2018.

The Stakeholders Relationship Committee was constituted to consider and resolve the grievances of shareholders and other security holders of the Company. The Committee shall expedite the process of share transfers. The Board has delegated the powers of registration/transfer/transmissions etc of the shares to the Share Transfer Committee.

The Stakeholder Relationship Committee consists of following Non-Executive Independent directors as the members as on 31.03.2026:

Shri. Viyas Perumal Chairman of the Committee

Shri. V.R.Venkataachalam; and

Shri. M.Padmanabhan,

The company secretary acts as the secretary to the committee.

19th Annual Report 2025-2026

Terms of Reference:

- The listing of securities on stock exchanges.
- The shareholders' and investors' complaints on matters relating to transfer of shares, non-receipt of dividends and matters related thereto and resolve the grievances.
- The matters that can facilitate better investor services and relations.
- Attending to investors' queries and complaints regarding transfer, dividend, annual reports, etc.
- Attending to complaints of investors routed by SEBI (SCORES) / Stock Exchanges.
- The amounts transferable to Investor Education and Protection Fund.
- The profile of investors.
- Taking decision on waiver of requirement of obtaining the Succession Certificate/ Probate of Will, on case to case basis, within the parameters set out by the Board.

Meetings of the committee:

The status of investor grievances is monitored by the Committee periodically and the minutes of the Committee are made available to the Board. The complaints received from the Shareholders, SEBI (SCORES) / Stock Exchanges and others are reviewed and they are replied to by the Company / Registrar & Share Transfer Agents regularly. The status of the pending complaints as well as the system of Redressal mechanism is reviewed by the Committee periodically.

Name and designation of compliance officer:

Compliance Officer: Mrs. K. Aarthi (Till 30-04-2025)
 Mrs. G. Geetha (From 29-05-2025)
 Company Secretary
 Phone: 044-24991518
 Fax: 091-44-24991777
 Email: binnymills@bmlindia.com

Shareholders' / Investors complaints status: (1-4-2025 to 31-3-2026)

Particulars	No. of complaints
Complaints pending as on 1 st April, 2025:	Nil
Complaints received during the period 1 st April, 2025 to 31 st March, 2026	Nil
Complaints identified and reported under Regulation 13(3) of Listing regulations	Nil
Complaints disposed of during the year ended 31 st March, 2026	Nil
Complaints unresolved as of 31 st March, 2026	Nil

As on 31st March, 2026, no investor grievance has remained unattended/ pending for more than thirty days.

The company's Registrar and Share Transfer agents, viz., Cameo Corporate Services Ltd., also redresses all shareholders'/Investors' complaints/grievances.

All valid share transfers, received during the year ended 31st March 2026, have been acted upon. There are no pending share transfers, both in physical form as well as in Demat category, as on 31st March 2026.

Binny Mills Limited

6. Risk Management Committee:

The Risk Management Committee is not constituted by the Company, as it is not applicable under Regulation 21 of SEBI (LODR) Regulations 2015.

7. Remuneration of Directors:

The Non-Executive and independent directors do not have any pecuniary relationship or transactions with the company. At present no remuneration is paid to the Managing Director or any other director.

Payment of sitting fees to directors:

The details of sitting fees paid in the year 2025-2026 are as follows:

Director	Sitting fees paid (in Rs.)
Shri. V.R. Venkataachalam	6,000
Shri. M. Padmanabhan	26,000
Shri. Viyas Perumal	25,000
Shri. Ashwath Naroth	24,000
Shri. T. Yeswanth	21,000
Shri. Richard Henry	27,000
Total	1,29,000

Since the Company does not pay any remuneration to any of its directors, there are no disclosures to be made on the remuneration of directors with regard to elements of remuneration package of individual directors and details of fixed component and performance linked incentives. The Company has not entered into any service contract with any director which provides for notice period and severance fees. At present the company does not have any Stock Option Scheme.

8. General Body Meetings:

Location and time of the last three Annual General Meetings:

Year	Date	Time	Location
18 th AGM 2024-25	29-08-2025	3.00 P.M.	Through Video Conferencing having the deemed venue at 'TCP Sapthagiri Bhavan', No.4, (Old No.10), Karpagambal Nagar, Mylapore, Chennai 600004
17 th AGM 2023-24	20-08-2024	12.00 Noon	Through Video Conferencing having the deemed venue at 'TCP Sapthagiri Bhavan', No.4, (Old No.10), Karpagambal Nagar, Mylapore, Chennai 600004
16 th AGM 2022-23	15-09-2023	3.30 P.M.	Through Video Conferencing having the deemed venue at 'TCP Sapthagiri Bhavan', No.4, (Old No.10), Karpagambal Nagar, Mylapore, Chennai 600004

19th Annual Report 2025-2026

Location and time of the last three Extra-Ordinary General Meetings:

Year	Date	Time	Location
2024-25	22-05-2025	12.00 Noon	Through Video Conferencing having the deemed venue at 'TCP Sapthagiri Bhavan', No.4, (Old No.10), Karpagambal Nagar, Mylapore, Chennai 600004
2023-24	28-12-2023	12.00 Noon	Through Video Conferencing having the deemed venue at 'TCP Sapthagiri Bhavan', No.4, (Old No.10), Karpagambal Nagar, Mylapore, Chennai 600004
2022-23	17-05-2022	4.00 P.M.	Through Video Conferencing having the deemed venue at 'TCP Sapthagiri Bhavan', No.4, (Old No.10), Karpagambal Nagar, Mylapore, Chennai 600004

Details of Special Resolution passed:

1. **18th Annual General Meeting (2024-2025):**

No Special Resolution was passed at the 18th Annual General Meeting held on Friday 29th August 2025.

The Members of the Company, at the **Extra-Ordinary General Meeting** held on Thursday, 22 May 2025, approved the following Special Resolutions:

- Extension of the tenure of the unsecured loan granted to TCP Limited for a further period of three years.
- Regularization of the appointment of Shri T. Yeswanth (DIN: 01236613), who was appointed as an Additional Director, by appointing him as a Non-Executive Non-Independent Director of the Company.
- Regularization of the appointment of Shri. Ashwath Naroth (DIN: 05343532), who was appointed as an Additional Director, by appointing him as an Independent Director of the Company.

2. **17th Annual General Meeting (2023-2024):**

The following special resolution was passed in the 17th Annual General Meeting held on 20th August 2024.

- Regularization of the appointment of Shri M. Padmanabhan, (DIN:00101997) who was appointed as an Additional Director, by appointing him as an Independent Director of the Company.
- Regularization of the appointment of Shri. ViyashPerumal (DIN:08350502) who was appointed as an Additional Director, by appointing him as an Independent Director of the Company.
- Regularization of the appointment of Shri. Richard Henry (DIN:05258395) who was appointed as an Additional Director, by appointing him as an Independent Director of the Company.
- Alteration of Clause 4(ii) of the Articles of Association of the Company relating to the redemption period of Preference Shares, enabling redemption within a period not exceeding 20 years from the date of issue, in compliance with the provisions of the Companies Act, 2013.

Binny Mills Limited

Details of special Resolution passed at the Extra-ordinary General meeting:

- A Special Resolution was passed by the Members at the **Extra-Ordinary General Meeting** held on 28-12-2023 at 12.00 Noon for appointment of Smt.V.Samyuktha (02691981) as a Managing Director of the company.

Details of special Resolution through Postal Ballot (2023-2024):

Special Resolution passed through postal ballot dated 24th March, 2024, the shareholders approved to sell 2.76 acres of land situated at No.9, Stephenson Road, Perambur, Chennai -600012 of the company pursuant to section 180(1)(a) of the Companies Act, 2013.

1. 16th Annual General Meeting (2022-2023):

No Special Resolution was passed at the 18th Annual General Meeting held on Friday 15th September 2023.

A Special Resolution was passed by the Members at the **Extra-Ordinary General Meeting** held on 17 May 2022, pursuant to the provisions of Sections 185 and 186 of the Companies Act, 2013, approving the grant of an unsecured loan to TCP Limited.

9. Means of Communication: (to shareholders)

The Audited financial results, the quarterly results and the half yearly results of the Company are published as follows:

Newspapers where in results normally published: Financial Express (English) and
Malai Malar (Tamil)

Website where displayed: www.bmlindia.com

Whether the website also displays official news releases

and Presentations made to Institutional investors or analysts: NA

Shareholders have been provided with an opportunity to provide their email id for receiving correspondence and annual report in electronic form. The annual report has been sent in electronic form to shareholders, who have provided their email Id. Physical copies of the annual report have been provided to such shareholders based on a request received from them for this purpose.

The Company does online filing with BSE Limited (BSE) through web based application: BSE Listing Centre. The Company discloses to the Stock Exchanges, all information required to be disclosed under Regulation 30 read with Part A of Schedule III of the Listing Regulations including material information having a bearing on the performance / operations of the Company or other Price Sensitive information.

The Board of Directors has approved a policy for determining materiality of events and has authorized the Managing Director for the purpose of determining materiality of an event or information and making disclosures to the Stock Exchange.

19th Annual Report 2025-2026

10. General Shareholder Information : (As at 31st March 2026)

a). 19th Annual General Meeting:

Date : 31st August, 2026
 Time : 11.30 a.m. IST
 Venue : Deemed Venue: No.4 Karpagambal Nagar,
 Mylapore, Chennai 600 004.

b) Annual Listing Fees : The Company has paid the annual listing fee and custodian fees for the year 2025-26 to the BSE Ltd and to the Depositories

c) Stock Code

a) BSE Ltd : 535620
 b) Demat ISIN No. in NSDL and CDSL : INE160L01011

The equity shares of the Company are facilitated to be traded in the demat form at the National Securities Depository Ltd and Central Depository Services (India) Ltd.

d). Market Price Data

The Bombay Stock Exchange (BSE) has suspended trading of the Company from 05.03.2024 for non Appointment of Independent Directors.to 31.04.2025.

However, the Company has filed application for revocation of suspension with BSE after complying with the Board Composition according to with Regulation 17(1) of SEBI (LODR) Regulations, 2015. However, the same has since been revoked on 9th July 2025in the BSE's notice dated 9th July 2025.

The high and low market price and volume of shares during each month of the financial year ended 31st March 2026 are given below:

Month	Share Prices		Volume (No.of Shares)	Share price at close (Rs.)
	High(Rs.)	Low (Rs.)		
Jul 25	379.25	285.00	20,286	296.90
Aug 25	310.00	196.15	2,611	215.00
Sep 25	274.00	198.90	3,713	236.55
Oct 25	332.85	219.00	10,239	319.95
Nov 25	308.00	199.55	970	224.85
Dec 25	260.20	213.65	2,230	256.30
Jan 26	338.50	193.50	6,303	194.90
Feb 26	326.00	169.35	2,253	326.00
Mar 26	359.40	298.75	2,701	312.75

Binny Mills Limited

- e) Registrar and Transfer Agents: **M/s Cameo Corporate Services Ltd.,**
'Subramanian Building', 5th Floor,
No.1, Club House Road,
Chennai 600002.
Tel No. 044-28460390 – 28460394
Fax No. 044-28460129
E-mail ID: cameo@cameoindia.com

Shareholders / Investors are requested to forward share transfer documents, Dematerialisation requests and other related correspondence directly to Cameo Corporate Services Ltd at the above address for speedy response.

f) Share Transfer System:

- **Share Transfers:**
The authority to approve share transfers has been delegated by the Board to the Stakeholders' Relationship Committee (SRC). Physical share transfers are registered and returned generally within a period of fifteen days from the date of receipt, if the documents are correct and valid in all respects. The SRC considers the transfer proposals generally once in fifteen days in a month. Shareholders / Investors are requested to send share transfer related documents directly to our Registrar and Transfer Agents, viz., M/s Cameo Corporate Services Ltd.
- **Nomination facility:**
Individual shareholders holding shares in physical form can nominate any person for the shares held by them. This will save the nominee from going through the lengthy process of getting the shares later on transmitted to his / her name. For further details, shareholders may write to our Registrar and Transfer Agents, viz., M/s Cameo Corporate Services Ltd.
- **Correspondence regarding Change of address, etc:**
Shareholders are requested to ensure that any correspondence for change of address, change in Bank Mandates, etc., should be signed by the first named shareholder. Shareholders who hold shares in Demat form should correspond with the Depository Participant with whom they have Demat Account.

19th Annual Report 2025-2026

- i) Distribution of shareholding as on 31st March 2026:

Distribution of Shareholding (Category wise) as on 31st March 2026:

Category	Number of share-holders	Number of shares held	% of total share-holding
Promoters & Promote Group	8	17,81,806	68.97
Mutual Funds	-	-	-
Financial Institutions/ Banks	15	75,824	2.94
Central Government / State Government	3	3,949	0.15
Non Resident Indians	64	65,743	2.55
Bodies Corporate	79	89,420	3.46
Resident individuals	7,588	5,60,715	21.70
Foreign Nation	3	190	0.01
Others	49	5,623	0.22
TOTAL	7,809	25,83,270	100.00

- j) Dematerialisation of shares and liquidity:

For dematerialization of Equity shares, the company has entered into a tripartite agreement with the **National Securities Depository Ltd., (NSDL)** and **Central Depository Services (India) Ltd., (CDSL)**.

Details of shares in Demat and Physical Form as on 31st March 2026:

Particulars	No. of Shares	Percentage of No. of shares
NSDL	21,78,589	84.33
CDSL	2,47,535	9.59
Physical Form	1,57,146	6.08
Total	25,83,270	100.00

- h) Outstanding GDRs/ADRs/ Warrants or any Convertible Instruments, conversion date and likely impact on equity: The Company has not issued any GDR'S or ADR'S No Warrants or any Convertible Instruments are outstanding
- i) Commodity price risk or foreign exchange risk and hedging activities: Not Applicable
- j) Credit Rating : Not Applicable
- k) Locations : Works:

Binny Mills Limited
No.9, Stephenson Road,
Perambur,
Chennai 600 012.

Binny Mills Limited

Showrooms:

- No. 101 & 102, Andrews Building,
M G Road,
Bangalore - 560001
Karnataka
- No. 1/3, FKCCI Building,
K.G. Road,
Bengaluru - 560009
Karnataka

- l) Address for Correspondence : Binny Mills Limited
And Registered Office No.4, (Old No.10) Karpagambal Nagar,
Mylapore, Chennai 600 004, India.
Ph: 044-24991518
E-mail: binnymills@bmlindia.com

11. Other Disclosures:

- (a) There are no materially significant related party transactions with the Company's promoters, directors, key managerial personnel, or their relatives, which may have potential conflict with the interests of the Company at large. Disclosures on transactions with related parties, as required under the relevant Indian Accounting Standard, have been included in the Notes on Accounts attached to the Financial Statements. A statement in summary form of transactions with related parties in the ordinary course of business is placed before the Audit Committee and the Board on quarterly basis. Omnibus approval has been obtained for transactions of repetitive nature.

The Policy on Materiality of Related Party Transactions and dealing with Related Party Transactions as approved by the Board is uploaded on the Company's website www.bmlindia.com.

None of the directors have any pecuniary relationships or transactions with the Company except the payment of sitting fees. The details of the transactions with Related Party are given in the Notes to the Financial Statement.

- (b) The Company has adopted the Whistle Blower Policy and has established the necessary mechanism for employees to report concerns about unethical behavior. No person has been denied access to the Audit Committee. The Vigil Mechanism as per Regulations 22 of Listing Regulation ensures standards of professionalism, honesty, integrity and ethical behavior. The Whistle Blower Policy / Vigil Mechanism is uploaded on the Company's website www.bmlindia.com.
- (c) The Company has complied with all the mandatory requirements as stipulated in Listing Regulations and fulfilled the non-mandatory requirements as prescribed in discretionary requirements as specified in Part E of the Schedule II of Listing Regulations of the following:

19th Annual Report 2025-2026

1. **The Board:** The Company has a non-executive Chairman and Chairman's office is maintained at the Company's expense.
 2. **Shareholder Rights:** The half yearly financial performance and a summary of the significant events in the last six-months are not sent to each household of shareholders.
 3. **Modified opinion in Audit Report:** The Company's financial statements are with unmodified audit opinion.
 4. **Separate posts of Chairperson and the Managing Director or the Chief Executive Officer:** The Company has not adopted this non-mandatory requirement.
 5. **Reporting of Internal Auditor:** The Internal Auditor reports directly to the Audit Committee.
- d) The Company does not have any material listed/unlisted subsidiary company as defined in Regulation 24 of Listing Regulations. However, the Company has framed the Policy on Material Subsidiaries and the same is uploaded on the Company's website www.bmlindia.com.
 - e) The Policy on Materiality of Related Party Transactions and dealing with Related Party Transactions as approved by the Board is uploaded on the Company's website www.bmlindia.com.
 - f) The Company has not raised funds through preferential allotments or Qualified Institutions Placement under Regulation 32 (7A) of the Listing Regulations.
 - g) A report has been issued by M/s. Ramesh & Ramachandran, Statutory Auditor confirming that none of the directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as directors of the Company by the Board/the Ministry of Corporate Affairs or any such statutory authority.
 - h) Details of any recommendation of any committee of the board which is mandatorily required and the same has not been accepted by the board during the financial year-The Board has accepted all recommendations of the Committees of the Board during the financial year 2025-26.
 - i) The details of total fees for all services paid by the Company to the Statutory auditors are as follows:

Particulars	Amount (in Rs.)
Statutory audit fees paid for FY 2025-26	1,50,000/-
Other Certification fees	70,000/-

- j) The disclosure in relation to Sexual Harassment of Women at the Workplace (Prevention, Prohibition and Redressal) Act, 2013 forms part of the Directors Report.

Binny Mills Limited

- k) There are no loans and Advances given/accepted by the company in which directors are interested except, as mentioned in Directors report under “Particulars of loans, guarantees or investments under section 186 of the Companies Act 2013” in pg no. 30.
12. The Company has complied with all the requirements of Corporate Governance Report as contained in Clause C (2) to (10) of Schedule V read with Regulation 34(3) of the Listing Regulations.
13. The Company has complied with all the corporate governance requirements specified in Regulation 17 to 27 and clauses (b) to (i) of sub-regulation (2) of Regulation 46 of SEBI Regulation.
14. Code of conduct:
- The Board has laid down the Code of Conduct (“Code”) for the Board members and Senior Management Personnel of the Company as required under regulation 17(5) (a) of the Listing regulations. Pursuant to regulation 26(3) of the Listing regulations, all members of the Board of directors and senior management personnel of the Company have affirmed compliance with the Code for the financial year ended 31st March 2026. A declaration to this effect, duly signed by the Managing Director, as required in Para D of Schedule V of the Listing regulations, is included in the ‘Report on Corporate Governance’ which forms part of this Annual Report. The Code has also been posted on the website of the company www.bmlindia.com as provided in regulation 46 (2) (d) of the Listing regulations.
- The Code suitably incorporates the duties of Independent Directors as laid down in the Companies Act, 2013, as required under regulation 17(5) (b) of the Listing regulations. The Code also lays down that an Independent Director shall be held liable, only in respect of such acts of omission or commission by the Company which had occurred with his knowledge, attributable through Board processes, and with his consent or connivance or where he had not acted diligently with respect to the provisions contained in the Listing Agreement as provided in regulation 25(5) of the Listing regulations.
- Pursuant to Clause C (2)(i) of Schedule V read with regulation 34(3) of the Listing Regulations, in the opinion of the Board all the Independent Directors fulfill the conditions specified in the Listing Regulations and are independent of the management.
15. Disclosures with respect to Demat Suspense Account: The Company has placed the agenda for opening a Demat Suspense Account / Unclaimed Suspense Account at the Board Meeting dated 29/05/2025 with Integrated Enterprises (India) Limited.
- BINNY MILLS Limited Unclaimed Securities Suspense Escrow Account was opened.
- Binny Mills Limited – Unclaimed Securities Suspense Account is under process.
16. Policy for the prohibition of Insider Trading:
- In compliance with the provisions of SEBI (Prohibition of Insider Trading) Regulations 2015, (as amended from time to time) and to preserve the confidentiality and prevent misuse of unpublished price sensitive information, the Company has adopted a Code for Prohibition of Insider Trading for

19th Annual Report 2025-2026

Directors/ Designated persons of the Company, relating to dealings by them in the securities of the Company.

The Code also provides for periodical disclosures from Directors and Designated persons as well as pre-clearance of transactions by such persons.

The Securities and Exchange Board of India (SEBI), vide notification no. SEBI/LAD-NRO/GN/201/59 has notified SEBI (Prohibition of Insider Trading) (Amendment) Regulations, 2018, with effect from 1st April 2019. The Company, has, accordingly, amended its Code for Prohibition of Insider Trading and Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information.

17. Share Capital Audit:

Share Capital Audit as required under Regulation 76 of SEBI (Depositories and Participants) Regulations, 2018, read with SEBI Circular No. D&CC/FITTC/Cir-16/2002 dated 31/12/2002 and SEBI Circular No. CIR/MRD/DP/30/2010:

A qualified Practicing Company Secretary carries out Share Capital Audit to reconcile the total admitted equity capital with National Securities Depository Limited (NSDL) and the Central Depository Services (India) Limited (CDSL) and the total issued and listed equity capital. The audit is carried out every quarter and the report thereon is submitted to the Stock Exchanges and to the Board of Directors.\

Annexures to the Corporate Governance report

For and on behalf of the Board

Sd/-
V.R. Venkataachalam
Chairman & Director
[DIN: 00037524]

Registered Office:
No.4, (Old No.10) Karpagambal Nagar,
Mylapore, Chennai 600 004.
CIN: L17120TN2007PLC065807

Date : 31st July, 2026
Place : Chennai

Binny Mills Limited

ANNEXURE - I

**DECLARATION REGARDING COMPLIANCE BY BOARD MEMBERS AND SENIOR MANAGEMENT
PERSONNEL WITH THE COMPANY'S CODE OF CONDUCT**

**(Pursuant to Regulation 26(3) and Para D of Schedule V of the Securities and Exchange Board of
India (Listing Obligations & Disclosure Requirements) Regulations, 2015)**

To,
The Shareholder,
Binny Mills Limited,
Chennai.

The Board of Directors of Binny Mills Limited has adopted Code of Conduct to be followed by all Members of the Board and Senior Management Personnel of the company respectively in compliance with the regulations 17(5) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulation, 2015.

As per Regulation 26(3) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulation, 2015 all Board Members and Senior Management Personnel have affirmed Compliance with the code of conduct for the year ended 31st March, 2026.

For Binny Mills Ltd

**Sd/-
Smt. V. Samyuktha
Managing Director
DIN: 02691981**

Place : Chennai 600004
Date : 22nd May 2026

COMPLIANCE CERTIFICATE TO THE BOARD OF DIRECTORS

(Pursuant to Regulation 17(8), Part B of Schedule II and Para C (13) of Schedule V of the Securities and Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations, 2015)
To,

The Board of Directors of Binny Mills Ltd

I, to the best of my knowledge and belief, certify that —

- a. I have reviewed the financial statements and the cash flow statement for the year ended 31st March 2026 and that to the best of my knowledge and belief:
 - These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - These statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations;
- b. There are, to the best of my knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violate of the Company's code of conduct.
- c. I accept responsibility for establishing and maintaining internal controls for financial reporting and that I have evaluated the effectiveness of the internal control systems of the Company pertaining to financial reporting and I have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which I am aware of and the steps I have taken or propose to take to rectify these deficiencies.
- d. I have disclosed, based on my evaluation, wherever applicable, to the Auditors and the Audit Committee that:
 - There were no significant changes in internal controls over financial reporting during the year;
 - The significant changes in accounting policies during the year, if any, have been disclosed in the notes to the financial statements; and
 - There were no instances of significant fraud of which I am aware of and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over the financial reporting.

Sd/-
Shri R. Kannan
Chief Financial Officer

Sd/-
Smt V. Samyuktha
Managing Director

Place : Chennai 600004

Date : 31st July, 2026

Binny Mills Limited

ANNEXURE - III

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

**(As per Clause C of Schedule V of the SEBI (LODR) Regulations, 2015 read with
Regulation 34(3) of the said Listing Regulations)**

To,
The Shareholder,
Binny Mills Limited (CIN: L17120TN2007PLC065807)
Chennai.

As required by items 10(i) of Part C of Schedule V of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we certify that none of the directors on the Board of BINNY MILLS LIMITED, Chennai 600004 has been debarred or disqualified from being appointed or continuing as directors of companies by the Securities Exchange Board of India / Ministry of Corporate Affairs or any such statutory authority.

For Elangovan & Associates
Practising Company Secretaries
Firm Regn No. (P20258TN104500)
PR. No.7346/2025

Sd/-
K. Elangovan
Partners
FCS No. 1808, CP No.3552
UDIN : F001808H000456944

Place : Chennai 600004
Date : 25nd May, 2026

INDEPENDENT AUDITOR'S REPORT

To
The Members of Binny Mills Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Binny Mills Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Cash Flows and the Statement of Changes in Equity for the year ended on that date, and notes to the financial statements including a summary of the material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026 and its loss, (financial performance including other comprehensive income), changes in equity and its cash flows for the year ended on that date.

Basis for opinion

We conducted our audit of the financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the financial statements.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined that there are no key audit matters to communicate in our report.

Emphasis of matter

We draw attention to the following matters in the Notes to the financial statements:

Note No. 6 to the financial statements represents loan granted by the Company to a related party. During the year, the Company has extended the tenure of the existing loan by a further period of three years and

Binny Mills Limited

has also granted additional loans aggregating to Rs.1.50 crores to the said related party. The loans have been accounted for in accordance with Ind AS 109 using the amortised cost method and interest income has been recognised using the effective interest rate method. Though no repayments of principal have been made, based on the information and explanations provided to us, including the positive net worth of the related party, the management has assessed that the credit risk has not significantly increased and accordingly no impairment provision was considered necessary.

Note. No.35(a) which specifies that the Company (Binny Mills Ltd) is a resulting company of the demerger scheme of erstwhile Binny Ltd and the company was not provided with the list of pending litigations for which it is liable and hence the liability if any arising out of the pending litigations will be provided for and settled as and when it arises.

Note No. 35(b) The company (Binny Mills Ltd) being the resulting company of demerger scheme of erstwhile Binny Limited, has met the liabilities to the extent of Rs 9.73 crores in connection with the scheme of demerger to fast track the demerger on behalf of Binny Limited and the same is recoverable from parent Company (Binny limited). Though the said amount is recoverable from the parent Company, the company has made provision for the full amount.

Note No. 20 & 36(a) with regard to case filed against the Company (Binny Mills Ltd) by Square Project Associates in respect of arrears of rent payable for the showroom at Bengaluru, the case has been dismissed by the Honourable Court of Civil Judge, Bengaluru. The Company has created a provision for possible liability for rent and damages amounting to Rs.28.05 lakhs in the books. Though the case has been decided in company's favour and in expectation of further litigations, the liability for rent and damages is retained by the Company in the books.

Note No.36(b) with regard to case filed against the Company (Binny Mills Ltd) along with Binny Ltd and B&C Mill Ltd most of the demands raised by the Union have been decided in favour of the Union by the Honourable Additional Labour Court, Chennai. The case is decided in favour of union for 8 out of 10 employees of the Company and the total award was determined at Rs.36.52 lakhs. The Company has filed a stay against the same, however a provision to the extent of awarded amount has been made in the books of account.

Our opinion is not modified in respect of above matters.

Other information

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Company's annual report which are expected to be made available to us after the date of this Auditors' Report but does not include the financial statements and our Auditors' Report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

19th Annual Report 2025-2026

we are required to communicate the matter to those charged with governance and describe actions applicable in the applicable laws and regulations.

Management's Responsibility for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance, total comprehensive income, changes in equity and cash flows of the Company in accordance with the Ind AS and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.

Binny Mills Limited

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced.

We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government in terms of Section 143(11) of the Act, we give in "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order.
2. As required by Section 143(3) of the Act, based on our audit we report that:

19th Annual Report 2025-2026

- a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
- b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
- c) The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, Statement of Cash Flow and the Statement of Changes in Equity dealt with by this Report are in agreement with the relevant books of account.
- d) In our opinion, the aforesaid financial statements comply with the Ind AS specified under Section 133 of the Act read with the companies (Indian Accounting Standards) Rules, 2015 as amended.
- e) On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164 (2) of the Act.
- f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls over financial reporting.
- g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended:

The company has not provided/paid remuneration to any of its directors during the financial year.

- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company does not have any pending litigations which would impact its financial position.
 - ii. The Company does not have any long-term contracts for which there were any material foreseeable losses including derivative contracts.
 - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.
 - iv. (a) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

Binny Mills Limited

(b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

(c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

- v. The Company has not declared or paid any dividend during the year.
- vi. Based on our examination which included test checks, the company has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with.

For **Ramesh and Ramachandran**
Chartered Accountants
FRN: 002981S

Place : Chennai
Date : 22.05.2026

Sd/-
G Suresh
Partner
Membership No: 029366
UDIN: 26029366OQJOZU5503

ANNEXURE A TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 2 under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of Binny Mills Limited of even date)

- i. In respect of the Company's Property, Plant and Equipment:
 - (a) (A) According to the information and explanations given to us and audit procedures performed by us, the Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.

(B) The Company does not own any intangible assets during the year. Accordingly, reporting under clause 3(i)(a)(B) of the Order is not applicable.
 - (b) The property, plant and equipment were physically verified during the year by the management in accordance with a regular programme of verification which, in our opinion, provides for physical verification of all the property, plant and equipment at reasonable intervals. According to the information and explanations given to us, no material discrepancies were noticed on such verification.
 - (c) According to information and explanations given to us and audit procedures performed by us, the title deeds of all of the immovable properties disclosed in the financial statements are held in the name of the Company.
 - (d) According to information and explanations given to us and audit procedures performed by us, the Company has not revalued its Property, Plant and Equipment (including Right of Use assets) or intangible assets or both during the year.
 - (e) According to information and explanations given to us and audit procedures performed by us, there are no proceedings initiated or are pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- ii.
 - (a) The inventory, except goods-in-transit and stock lying with third parties, has been physically verified by the management during the year. In our opinion, the frequency of such verification is reasonable and procedures and coverage as followed by management were appropriate. According to information and explanations given to us and audit procedures performed by us, no discrepancies were noticed on verification between the physical stocks and book records that were more than 10% in the aggregate of each class of inventory.
 - (b) According to information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not been sanctioned any working capital limits in excess of five crore rupees, in aggregate, from banks or financial institutions on the basis of

Binny Mills Limited

security of current assets at any time during the year. Accordingly, reporting under clause 3(ii)(b) of the Order is not applicable.

- iii. (a) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has provided loans or provided advances in the nature of loans, or stood guarantee, or provided security to any parties as under:

	Guarantees	Security	Loans	Advances in nature of loans
Aggregate amount granted/ provided during the year				
- Subsidiaries	Nil	Nil	Nil	Nil
- Joint Ventures	Nil	Nil	Nil	Nil
- Associates	Nil	Nil	Nil	Nil
- Others	Nil	Nil	1.50 Crore	Nil
Balance outstanding as at balance sheet date in respect of above cases				
- Subsidiaries	Nil	Nil	Nil	Nil
- Joint Ventures	Nil	Nil	Nil	Nil
- Associates	Nil	Nil	Nil	Nil
- Others	Nil	Nil	7.69 Crore	Nil

- (b) According to the information and explanations given to us and audit procedures performed by us, we are of the opinion that the investment made, guarantees provided, security given and the terms and conditions of the grant of all loans and advances in the nature of loans and guarantees provided are, prima facie, not prejudicial to the Company's interest.
- (c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, in respect of following loans given by the Company, there is no stipulation of schedule of repayment of principal and payment of interest and accordingly, we are unable to make specific comment on the regularity of repayment of principal and payment of interest.

Name of the parties	Amount of loan	Remarks
Binny Limited	9.73 Crore	There is no stipulation of schedule of repayment of principal or payment of interest. Though the said amount is recoverable from the parent company, the company has made provision of the full amount.

Further, the Company has not given advance in the nature of loan during the year.

- (d) Since the schedule of repayment of principal and payment of interest was not stipulated in respect of advances in the nature of loans provided in the earlier years, overdue amount as required to be reported under clause 3(iii)(d) could not be commented upon.

19th Annual Report 2025-2026

- (f) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not granted any loans or advances in the nature of loans either repayable on demand or without specifying any terms or period of repayment except for the following loans or advances in the nature of loans to its Promoters, related parties as defined in clause (76) of section 2 of the Companies Act, 2013.

Particulars	All parties	Promoters	Related Parties
Aggregate amounts of loans/ advances innature of loans - Repayable on demand (A) - Agreement does not specify any terms or period of repayment (B)			Rs.7.69 Crores
Total (A+B)			Rs.7.69 Crores
Percentage of loans/advances in nature of loans to the total loans			100%

- iv. According to information and explanations given to us and on the basis of our examination of the records of the Company, in respect of investments made and loans, guarantee and security given by the Company, the provisions of Section 185 and 186 of the Companies Act, 2013 have been compiled with.
- v. The Company has not accepted any deposits or amounts which are deemed to be deposits. Hence reporting under clause 3 (v) of the Order is not applicable.
- vi. According to information and explanations given to us, the Central Government has not prescribed the maintenance of cost records under Section 148(1) of the Companies Act, 2013. Accordingly, reporting under clause 3(vi) of the Order is not applicable.
- vii. In respect of statutory dues:
- (a) According to the information provided and explanations given to us and based on our examination of the records of the Company, the Company is regular in depositing with appropriate authorities undisputed statutory dues including Goods and Services Tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, cess and other material statutory dues applicable to it. There are no material outstanding statutory dues existing as on the last day of the financial year which is outstanding for more than six months from the day these becomes payable.
- (b) According to the information provided and explanations given to us, there are no statutory dues relating to Goods and Services Tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, cess or other statutory dues, which have not been deposited with the appropriate authorities on account of any dispute.
- viii. According to the information provided and explanations given to us, and on the basis of our examination of the records of the Company, the Company has not surrendered or disclosed any transactions, previously unrecorded as income in the books of account, in the tax assessment under the Income Tax Act, 1961 as income during the year and accordingly reporting under clause 3(viii) of the Order is not applicable.

Binny Mills Limited

- ix. (a) The company has not taken any loan or other borrowings from any lender. Hence reporting under clause 3(ix)(a) of the order is not applicable to the Company.
- (b) According to the information and explanation given to us and on the basis of the examination of the records of the Company, the Company has not been declared a wilful defaulter by any bank or financial institution or government or government authority.
- (c) According to the information and explanations given to us, the Company has not obtained any term loans during the year. Accordingly, reporting under clause 3(ix)(c) of the Order is not applicable.
- (d) According to the information and explanations given to us and on an overall examination of the financial statements of the Company, we report that no funds raised on short-term basis have been used for long-term purposes by the Company.
- (e) According to the information and explanations given to us and on an overall examination of the financial statements of the Company, we report that the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures as defined under Companies Act, 2013.
- (f) According to the information and explanations given to us and procedures performed by us, we report that the Company has not raised loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies as defined under the Companies Act, 2013.
- x. (a) The Company has not raised any moneys by way of initial public offer or further public offer (including debt instruments) during the year. Accordingly, reporting under clause 3(x)(a) of the Order is not applicable.
- (b) According to the information provided and explanations given to us, and on the basis of our examination of the records of the Company, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partially or optionally convertible) during the year. Accordingly, reporting under clause 3(x)(b) of the Order is not applicable.
- xi. (a) According to the information and explanations given by the management and based upon the audit procedures performed for the purpose of reporting the true and fair view of the financial statements, we report that no fraud by the Company or any fraud on the Company has been noticed or reported during the year.
- (b) According to the information and explanations given to us, no report under sub-section (12) of section 143 of the Companies Act, 2013 has been filed by the auditors in Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government.
- (c) As represented to us by the management, there are no whistle blower complaints received by the Company during the year.
- xii. According to the information and explanation given to us, the Company is not a Nidhi Company. Accordingly, reporting under clause 3(xii) of the Order is not applicable.
- xiii. In our opinion and according to the information and explanations given to us, the transactions entered with the related parties are in compliance with sections 177 and 188 of Companies Act, 2013 where applicable and details have been disclosed in the financial statements as required by the applicable Indian accounting standards.
- xiv. (a) According to the information and explanations given to us and audit procedures performed by us, in our opinion, the Company has an internal audit system commensurate with the size and nature of its business.

19th Annual Report 2025-2026

- (b) We have considered the internal audit reports of the Company issued till the date of the report, for the period under audit.
- xv. According to the information and explanations given to us, in our opinion the Company has not entered into any non-cash transactions with its directors or persons connected with its directors and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.
- xvi. (a) According to the information and explanations given to us, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934.
- (b) According to the information and explanations given to us, the Company has not conducted any Non-Banking Financial or Housing Finance activities.
- (c) The Company is not Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Accordingly, reporting under clause 3(xvi)(c) and (d) of the Order are not applicable.
- xvii. According to the information and explanations given to us and on an overall examination of the financial statements of the Company, the Company has not incurred cash losses in the financial year and in the immediately preceding financial year.
- xviii. There has been no resignation of the statutory auditors during the year and accordingly reporting under clause 3(xviii) of the Order is not applicable.
- xix. According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report, that the Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the information and explanation as made available to us by the management of the Company up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- xx. The requirements as stipulated by the provisions of Section 135 of the Companies Act, 2013 are not applicable to the Company. Accordingly, reporting under clause 3(xx)(a) and (b) of the Order are not applicable.

For **Ramesh and Ramachandran**
Chartered Accountants
FRN: 002981S

Place : Chennai
Date : 22-05-2026

Sd/-
G Suresh
Partner
Membership No: 029366
UDIN: UDIN: 26029366OQJOZU5503

ANNEXURE B TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 1(f) under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of Binny Mills Limited of even date)

Report on the Internal Financial Controls Over Financial Reporting under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of **BINNY MILLS LIMITED** ("the Company") as of March 31, 2026 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Management of the Company is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the internal financial controls over financial reporting of the Company based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system over financial reporting of the Company.

Meaning of Internal Financial Controls Over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For **Ramesh and Ramachandran**
Chartered Accountants
FRN: 002981S

Place : Chennai
Date : 22-05-2026

Sd/-
G Suresh
Partner
Membership No: 029366
UDIN: UDIN: 26029366OQJOZU5503

Binny Mills Limited

BALANCE SHEET AS AT 31ST MARCH, 2026
(All amounts are in lakhs of Indian Rupees, unless otherwise stated)

	Notes	As at 31 st March, 2026	As at 31 st March, 2025
ASSETS			
Non-current assets			
Property, plant and equipment	4	3.03	1.32
Investment Property	5	15,905.49	15,907.13
Financial assets			
Other non-current financial assets	6	540.68	1,040.61
Deferred Tax assets (net)	7	50.83	212.83
Income Tax assets (net)	30	11.96	12.12
Other non-current assets	8	17.93	17.68
Total non-current assets		16,529.93	17,191.69
Current assets			
Inventories	9	165.99	128.47
Financial assets			
Trade receivables	10	66.43	36.21
Cash and cash equivalents	11	297.01	380.93
Other Current Assets	12	138.69	52.59
Total current assets		668.12	598.20
Total Assets		17,198.05	17,789.89
EQUITY AND LIABILITIES			
Equity			
Equity share capital	13	258.33	258.33
Other equity	14	(25,059.56)	(23,117.12)
Total equity		(24,801.23)	(22,858.79)
Liabilities			
Non-current liabilities			
Financial liabilities			
Borrowings	15	14,470.91	14,570.91
Provisions	16	39.64	7.48
Provisions	16	3,350.00	3,250.00
Total non-current liabilities		17,860.55	17,828.39
Current liabilities			
Financial liabilities			
Trade payables			
Total outstanding dues of creditors other than micro and small enterprises	17	103.83	55.06
Other financial liabilities	18	23,975.06	22,708.93
Other current liabilities	19	59.70	55.77
Provisions	20	0.15	0.54
Income Tax Liabilities (net)	30	—	—
Total current liabilities		24,138.73	22,820.30
Total liabilities		41,999.28	40,648.69
Total Equity and Liabilities		17,198.05	17,789.89

The accompanying notes form an integral part of the financial statements

For and on behalf of the board

As per our report of even date attached
For Ramesh and Ramachandran
Chartered Accountants
(Firm Registration No.002981S)

Sd/-
V.R.Venkataachalam
Chairman
DIN: 00037524

Sd/-
V. Samyuktha
Managing Director
DIN: 02691981

Sd/-
R. Kannan
Chief Financial Officer

Sd/-
G. Geetha
Company Secretary
Membership No. A57347

Sd/-
G. Suresh
Partner
Membership No. 029366
UDIN: 26029366OQJOZU5503

Place : Chennai
Date : 22.05.2026

19th Annual Report 2025-2026

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31ST MARCH, 2026
(All amounts are in lakhs of Indian Rupees, unless otherwise stated)

	Note No.	For the year ended 31 st March, 2026	For the year ended 31 st March, 2025
A Income			
Revenue from operations	21	855.66	632.18
Other income	22	103.20	91.60
Total income		958.85	723.78
B Expenses			
Cost of materials consumed	23	14.07	13.28
Purchases of stock in trade	24	333.84	240.47
Changes in inventories of stock in trade	25	(37.51)	30.22
Employee Benefits Expense	26	71.34	33.26
Finance costs	27	1,889.64	1,266.38
Depreciation and amortisation expense	28	1.90	3.24
Other expenses	29	412.98	408.32
Total expenses		2,686.26	1,995.17
C Profit before exceptional items and tax		(1,727.41)	(1,271.39)
Exceptional items		-	-
D Profit/ (Loss) before tax		(1,727.41)	(1,271.39)
Income tax expense	30	53.32	54.38
Current tax		164.93	(55.21)
Deferred tax charge/ (credit)			
E Profit/ (Loss) for the year		(1,942.66)	(1,270.55)
F Other comprehensive income			
Items that will not be reclassified to profit or loss			
Remeasurement of post employment benefit obligations		0.30	0.15
Income tax adjustment relating to these items		(0.07)	0.04
Other comprehensive income for the year, net of tax		0.22	0.19
Total Comprehensive Income for the period (comprising Profit/(Loss) and other comprehensive income for the period)		(1,942.43)	(1,270.36)
Earnings per share	31		
Basic earnings per share		(75.20)	(49.18)
Diluted earnings per share		(75.20)	(49.18)

The accompanying notes form an integral part of the financial statements

For and on behalf of the board

Sd/-
V.R.Venkataachalam
Chairman
DIN: 00037524

Sd/-
V. Samyuktha
Managing Director
DIN: 02691981

Sd/-
R. Kannan
Chief Financial Officer

Sd/-
G. Geetha
Company Secretary
Membership No. A57347

As per our report of even date attached
For Ramesh and Ramachandran
Chartered Accountants
(Firm Registration No.002981S)

Sd/-
G. Suresh
Partner
Membership No. 029366
UDIN: 26029366OQJOZU5503

Place : Chennai
Date : 22.05.2026

Binny Mills Limited

Statement of Changes in Equity for the year ended 31st March, 2026
(All amounts are in lakhs of Indian Rupees, unless otherwise stated)

(A) Equity Share Capital

(1) Current reporting period

Balance as at 1st April 2025	Changes in Equity share capital due to prior period errors	Restated balance at the beginning of the current reporting period	Changes in Equity share capital during the current year	Balance as at 31st March 2026
318.85	—	—	—	318.85

(2) Previous reporting period

Balance as at 1st April 2024	Changes in Equity share capital due to prior period errors	Restated balance at the beginning of the current reporting period	Changes in Equity share capital during the current year	Balance as at 31st March 2025
318.85	—	—	—	318.85

(B) Other Equity

(1) Current reporting period

Reserves and Surplus														
	Share application money pending allotment	Equity component of compound financial instruments	Capital Reserve	Capital Reduction Account	Other Reserves (specify nature)	Retained earnings	Debt instruments through other comprehensive income	Equity instruments through other comprehensive income	Effective portion of cash flow hedges	Revaluation surplus	Exchange difference on translating the financial statements of a foreign operation	Other items of other comprehensive income (specify nature)	Money received against share warrant	Total
Balance as at 1st April 2025	-	-	-	(3,310.08)	-	(19,807.04)	-	-	-	-	-	-	-	(23,117.12)
Changes in accounting policy or prior period errors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Restated balance at the beginning of the current reporting period	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total comprehensive income for the current year	-	-	-	-	-	(1,942.66)	-	-	-	-	-	0.22	-	(1,942.43)
Dividend	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to retained earnings	-	-	-	-	-	0.22	-	-	-	-	-	(0.22)	-	-
Any other change (to be specified)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance as at 31st March 2026	-	-	-	(3,310.08)	-	(21,749.48)	-	-	-	-	-	-	-	(25,059.56)

(2) Previous reporting period

(2) Previous reporting period														
Reserves and Surplus														
	Share application money pending allotment	Equity component of compound financial instruments	Capital Reserve	Capital Reduction Account	Other Reserves (specify nature)	Retained earnings	Debt instruments through other comprehensive income	Equity instruments through other comprehensive income	Effective portion of cash flow hedges	Revaluation surplus	Exchange difference on translating the financial statements of a foreign operation	Other items of other comprehensive income (specify nature)	Money received against share warrant	Total
Balance as at 1st April 2024	-	-	29.40	-	-	(18,536.68)	-	-	-	-	-	-	-	(18,507.28)
Changes in accounting policy or prior period errors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Restated balance at the beginning of the current reporting period	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total comprehensive income for the current year	-	-	-	-	-	(1,270.55)	-	-	-	-	-	0.19	-	(1,270.36)
Dividend	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to retained earnings	-	-	-	-	-	0.19	-	-	-	-	-	(0.19)	-	-
Any other change (to be specified)	-	-	(29.40)	(3,301.08)	-	-	-	-	-	-	-	-	-	(3,339.48)
Balance as at 31st March 2025	-	-	-	(3,301.08)	-	(19,807.04)	-	-	-	-	-	-	-	(23,117.12)

The accompanying notes form an integral part of the financial statements

For and on behalf of the board

As per our report of even date attached
For Ramesh and Ramachandran
Chartered Accountants
(Firm Registration No.002981S)

Sd/-
V.R.Venkataachalam
Chairman
DIN: 00037524

Sd/-
V. Samyuktha
Managing Director

Sd/-
R. Kannan
Chief Financial Officer

Sd/-
G. Geetha
Company Secretary
Membership No. A57347

Sd/-
G. Suresh
Partner
Membership
UDIN: 2602

Place : Chennai
Date : 22.05.2026

19th Annual Report 2025-2026

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31ST MARCH, 2026
(All amounts are in Lakhs of Indian Rupees unless otherwise stated)

Particulars	For the year ended 31 st March, 2026	For the year ended 31 st March, 2025
Cash Flow From Operating Activities		
Profit/(loss) before income tax	(1,727.41)	(1,271.39)
Adjustments for		
Depreciation and amortisation expense	1.90	3.24
Interest Income	(103.20)	(8.81)
Rental income	(270.68)	(287.98)
	(2,099.39)	(1,564.94)
Change in operating assets and liabilities		
(Increase)/ decrease in other financial assets	499.9	231.62
(Increase)/ decrease in other assets	(86.35)	(43.67)
(Increase)/ decrease in inventories	(37.52)	30.22
(Increase)/ decrease in trade receivables	(30.22)	2.96
Increase/ (decrease) in provisions and other liabilities	1,402.12	4,055.30
Increase/ (decrease) in trade payables	48.77	(19.21)
Cash generated from operations	302.65	2,686.36
Less : Income taxes paid (net of refunds)	(53.17)	(52.83)
Net cash from operating activities (A)	(355.82)	2,633.53
Cash Flows From Investing Activities		
Purchase of PPE (including changes in CWIP)	(1.98)	—
(Investments in)/ Maturity of fixed deposits with banks	79.23	(129.12)
Interest received	103.20	8.81
Purchase of Land	—	(344.51)
Rent received	270.68	287.98
Net cash used in investing activities (B)	454.13	(176.84)
Cash Flows From Financing Activities		
Borrowings	(100.00)	500.00
Buy back of equity shares	—	(3,400.00)
Net cash from/ (used in) financing activities (C)	(100.00)	(2,900.00)
Net increase/(decrease) in cash and cash equivalents (A+B+C)	(4.69)	(443.31)
Cash and cash equivalents at the beginning of the financial year	71.82	515.13
Cash and cash equivalents at end of the year	67.13	71.82
Notes:		
1. The above cash flow statement has been prepared under indirect method prescribed in Ind AS 7 "Cash Flow Statements".		
2. Components of cash and cash equivalents		
Balances with banks		
- in current accounts	66.32	70.30
Cash on hand	0.81	1.52
	67.13	71.82

The accompanying notes form an integral part of the financial statements

For and on behalf of the board

As per our report of even date attached
For Ramesh and Ramachandran
Chartered Accountants
(Firm Registration No.002981S)

Sd/-
V.R.Venkataachalam
Chairman
DIN: 00037524

Sd/-
V. Samyuktha
Managing Director
DIN: 02691981

Sd/-
R. Kannan
Chief Financial Officer

Sd/-
G. Geetha
Company Secretary
Membership No. A57347

Sd/-
G. Suresh
Partner
Membership No. 029366
UDIN: 26029366OQJOZU5503

Place : Chennai
Date : 22.05.2026

Binny Mills Limited

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2026

1. Corporate Information

Binny Mills Ltd ("the Company") was incorporated as a Public Limited Company on December 20, 2007. The company was issued a Certificate for Commencement of Business on February 6, 2008. The Company is engaged in the business of providing renting services and trading of goods. The company derives rental income by letting out, its warehouse situated in Perambur, Chennai. Apart from this, the Company is indulged in retail sales of textiles, from its textile division at Chennai and the showrooms in Bangalore.

2. Basis of preparation of financial statements

(i) Statement of compliance

These financial statements are prepared in accordance with Indian Accounting Standards ("Ind AS") under the historical cost convention on the accrual basis except for certain financial instruments which are measured at fair values or amortised cost at the end of each reporting period, the provisions of the Companies Act, 2013 ('the Act') (to the extent notified) and guidelines issued by the Securities and Exchange Board of India (SEBI).

Accounting policies have been consistently applied except where a newly-issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use.

(ii) Use of estimates and judgements

The preparation of financial statements in conformity with Ind AS requires the management to make judgments, estimates and assumptions that affect the application of accounting policies and reported amounts of assets, liabilities, income and expenses and the disclosure of contingent liabilities on the date of the financial statements. The application of accounting policies that require critical accounting estimates involving complex and subjective judgments and the use of assumptions in these financial statements have been disclosed in Note 2A. Accounting estimates could change from period to period. Actual results could differ from those estimates. Appropriate changes in estimates are made as the Management becomes aware of changes in circumstances surrounding the estimates. Changes in estimates are reflected in the financial statements in the period in which the changes are made and, if material, their effects are disclosed in the notes to the financial statements.

(iii) Functional and presentation currency

These financial statements are presented in Indian Rupees (INR), which is the Company's functional currency. All financial information presented in INR has been rounded to the nearest lakhs (up to two decimals). The financial statements are approved for issue by the Company's Board of Directors on 22.05.2026

2A. Critical accounting estimates and management judgments

In application of the accounting policies, which are described in Note 2, the management of the Company is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

Information about significant areas of estimation, uncertainty and critical judgements used in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements is included in the following notes:

Property, Plant and Equipment (PPE)

The residual values and estimated useful life of PPEs are assessed by the technical team at each reporting date by taking into account the nature of asset, the estimated usage of the asset, the operating condition of the asset, past history of replacement and maintenance support. Upon review, the management accepts the assigned useful life and residual value for computation of depreciation/amortisation. Also, management judgement is exercised for classifying the asset as investment properties or vice versa.

Current tax

Calculations of income taxes for the current period are done based on applicable tax laws and management's judgement by evaluating positions taken in tax returns and interpretations of relevant provisions of law.

Deferred Tax Assets

Significant management judgement is exercised by reviewing the deferred tax assets at each reporting date to determine the amount of deferred tax assets that can be retained / recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

Fair value

Management uses valuation techniques in measuring the fair value of financial instruments where active market quotes are not available. In applying the valuation techniques, management makes maximum use of market inputs and uses estimates and assumptions that are, as far as possible, consistent with observable data that market participants would use in pricing the instrument. Where applicable data is not observable, management uses its best estimate about the assumptions that market participants would make. These estimates may vary from the actual that would be achieved in an arm's length transaction at the reporting date.

Provisions and contingencies

The recognition and measurement of other provisions are based on the assessment of the probability of an outflow of resources, and on past experience and circumstances known at the reporting date.

The actual outflow of resources at a future date may therefore vary from the figure estimated at end of each reporting period.

3. Material Accounting Policies

a) Current versus non-current classification

Based on the time involved between the acquisition of assets for processing and their realization in cash and cash equivalents, the group has identified twelve months as its operating cycle for determining current and non-current classification of assets and liabilities in the balance sheet.

b) Fair value measurement

The Company applies fair value measurement where necessary, defined as the price to sell an asset or transfer a liability in an orderly transaction between market participants on the measurement date. Fair value is determined in either the principal market or, if absent, the most advantageous market accessible by the Company.

Assumptions used in fair value measurement of an asset/liability reflect market participants' economic interests. For non-financial assets, the highest and best use is considered, whether by use or sale.

Valuation techniques maximize observable inputs and minimize unobservable ones, categorized within the fair value hierarchy:

Level 1: Quoted prices in active markets for identical items.

Level 2: Techniques using observable inputs.

Level 3: Techniques using unobservable inputs.

Recurring fair value measurements are reassessed each reporting period for proper categorization. Team leads set policies for fair value measurements, with external valuers involved as approved by the board, based on market knowledge, reputation, and independence.

For disclosures, assets and liabilities are categorized by nature, risk, and fair value hierarchy level, detailed in the notes to the Financial Statements.

c) Revenue Recognition

Sale of goods

Revenue is recognized when it is probable that economic benefits will flow to the company and the revenue can be reliably measured, regardless of payment timing. For goods, revenue is recognized when risks and rewards of ownership is transferred to the buyer, usually upon dispatch or as per the terms agreed with the customer.

Revenue is measured at the fair value of consideration received or receivable, including invoice value after deducting discounts, volume rebates, and applicable taxes, and excluding self-consumption.

Rental income

Rental income from operating lease is recognised on a straight-line basis over the term of the relevant lease, if the escalation is not a compensation for increase in cost inflation index.

Revenues in respect of rental income and hire charges received are recognized in accordance with the terms of the agreement.

d) Property, plant and equipment

Deemed cost option for first time adopter of Ind AS

Under the previous GAAP (Indian GAAP), the property, plant and equipment were carried in the balance sheet at cost less accumulated depreciation. The company has elected to continue the carrying amount of PPE in the existing financials as the deemed cost as at the date of transition, viz., 1 April 2016.

Presentation

Property, plant, and equipment are recorded at cost minus accumulated depreciation and impairment losses. Costs include replacements and borrowing costs for qualifying assets. Significant parts with different useful lives are depreciated separately, while repair and maintenance costs are expensed immediately.

Advances for acquiring property, plant and equipment are listed as capital advances under non-current assets. Costs of assets not yet ready for intended use are listed as capital work in progress.

Component Cost

All significant components of the plant are identified and accounted for separately. Each component's useful life is analyzed independently, and depreciation is calculated based on these specific useful lives.

The cost of replacing a part of property, plant, and equipment is added to the carrying amount if future economic benefits are probable and the cost is measurable. Repair and maintenance costs are expensed as incurred.

Machinery spares/ insurance spares that can be issued only in connection with an item of fixed assets and their issue is expected to be irregular are capitalised. Replacement of such spares is charged to revenue. Other spares are charged as revenue expenditure as and when consumed

Derecognition

Gains or losses from derecognition of property, plant, and equipment are measured as the difference between the net disposal proceeds and the carrying amount of the asset. These gains or losses are recognized in the statement of profit and loss when the asset is derecognized.

e) Depreciation on property, plant and equipment

Depreciation is the systematic allocation of depreciable amount of an asset over its useful life. The depreciable amount is the cost of an asset less 5% residual value. Depreciation is calculated using the straight-line method over the useful lives specified in Schedule II to the Companies Act, 2013.

For new additions, depreciation is calculated on a pro-rata basis from the addition date. For deletion/ disposals, it's calculated up to the date of sale or discard. Assets costing Rs. 5,000 or less are fully depreciated, retaining their residual value.

The residual values, estimated useful lives, and depreciation methods are reviewed annually and adjusted prospectively if needed.

f) Investment property

Investment properties are held to earn rentals and/or for capital appreciation, including properties under construction for such purposes. They are initially measured at cost, including transaction costs. Subsequently, they follow the cost model as per Ind AS 16, including costs for replacing parts and borrowing costs for long-term projects if recognition criteria are met. Significant parts are depreciated separately based on their useful lives, while repair and maintenance costs are expensed as incurred.

Depreciation for investment properties follows the useful life prescribed in Schedule II of the Companies Act, 2013. Investment properties are derecognized upon disposal or when permanently withdrawn from use with no expected future economic benefits. Gains or losses on derecognition (difference between net disposal proceeds and carrying amount) are recognized in the profit and loss statement in the period of derecognition.

g) Inventories

Inventories are carried at the lower of cost and net realisable value. Cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Costs are determined based on weighted average basis.

h) Financial Instruments

Financial assets

Financial assets and financial liabilities are recognised when an entity becomes a party to the contractual provisions of the instruments.

Initial recognition and measurement

All financial assets are initially recognized at fair value. For financial assets not recorded at fair value through profit or loss, transaction costs attributable to the acquisition are added. Purchases or sales of financial assets requiring delivery within a regulated time frame (regular

way trades) are recognized on the trade date, i.e. the date that the Company commits to the transaction.

Subsequent measurement

For subsequent measurement, financial assets are classified based on their contractual cash flow characteristics and the company's business model for managing them. The classifications are:

- I Financial instruments (other than equity instruments) at amortized cost
- I Financial instruments (other than equity instruments) at fair value through other comprehensive income (FVTOCI)
- I Other financial instruments, derivatives, and equity instruments at fair value through profit or loss (FVTPL)
- I Equity instruments measured at fair value through other comprehensive income (FVTOCI)

Derecognition

A financial asset is derecognised when:

- I The rights to receive cash flows have expired, or
- I The Company has transferred its rights to receive cash flows or assumed an obligation to pass them to a third party, and either:
 - a) Transferred substantially all risks and rewards of the asset, or
 - b) Neither transferred nor retained substantially all risks and rewards, but transferred control of the asset.

If the Company has neither transferred nor retained substantially all risks and rewards nor transferred control, it continues to recognise the asset to the extent of its continuing involvement, along with an associated liability. This is measured based on retained rights and obligations.

Continuing involvement, like a guarantee, is measured at the lower of the original carrying amount or the maximum amount the Company might repay.

Impairment of financial assets

In accordance with Ind AS 109, the Company uses 'Expected Credit Loss'(ECL) model, for evaluating impairment of Financial Assets other than those measured at Fair Value Through Profit and Loss(FVTPL).

Expected Credit Losses are measured through a loss allowance at an amount equal to:

- I The 12-months expected credit losses (expected credit losses that result from those default events on the financial instrument that are possible within 12 months after the reporting date); or

Binny Mills Limited

- I Full lifetime expected credit losses (expected credit losses that result from all possible default events over the life of the financial instrument).

For Trade Receivables the Company follows 'simplified approach' which requires expected lifetime losses to be recognised from initial recognition of the receivables. The Company uses historical default rates to determine impairment loss on the portfolio of trade receivables. At every reporting date these historical default rates are reviewed and changes in the forward-looking estimates are analysed.

For other assets, the Company uses 12 month ECL to provide for impairment loss where there is no significant increase in credit risk. If there is significant increase in credit risk full lifetime ECL is used.

Financial liabilities

Initial recognition and measurement

All Financial Liabilities are recognised at fair value and in case of borrowings, net of directly attributable cost. Fees of recurring nature are directly recognised in the Statement of Profit and Loss as finance cost.

The Company's financial liabilities include trade and other payables, loans and borrowings (including bank overdrafts), financial guarantee contracts and derivative financial instruments.

Subsequent Measurement

Financial Liabilities are carried at amortised cost using the effective interest method. For trade and other payables maturing within one year from the balance sheet date, the carrying amounts approximate fair value due to the short maturity of these instruments.

Derecognition of financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

i) Borrowing Costs

Borrowing costs include interest using the Effective Interest Rate method, ancillary costs amortisation, and relevant foreign exchange differences.

Borrowing costs directly attributable to a qualifying asset acquisition, construction, or production are capitalized, based on a weighted average borrowing cost rate. This excludes specific borrowings for asset purchase. The amount of borrowing cost capitalised during the period does not exceed the amount of borrowing cost incurred during that period. Other borrowing costs are expensed when incurred.

Interest income from temporarily invested borrowings for qualifying assets is deducted from capitalizable borrowing costs. All other borrowing costs are expensed as incurred.

j) Taxes

Current income tax

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the Income Tax authorities, based on tax rates and laws that are enacted at the Balance sheet date.

Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the Financial Statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax assets are recognised to the extent it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax losses can be utilised.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period. The carrying amount of Deferred tax liabilities and assets are reviewed at the end of each reporting period.

k) Retirement and other employee benefits

Short-term employee benefits

The undiscounted amount of short-term employee benefits expected to be paid in exchange for the services rendered by employees are recognised as an expense during the period when the employees render the services.

Defined contribution plans

The Company recognizes provident fund contributions as expenses when employees render the related services. Excess contributions due but unpaid are recognized as liabilities. Excess contributions already paid are recognized as assets if they lead to future payment reduction or a cash refund.

Defined benefit plans

The Company runs a defined benefit gratuity plan in India, contributing to a separate fund. Benefits are calculated using the projected unit credit method.

Binny Mills Limited

Remeasurements, comprising of actuarial gains and losses and the effect of the asset ceiling (excluding amounts included in net interest on the net defined benefit liability and return on plan assets), are recognized in the balance sheet. This is done with a corresponding debit or credit to retained earnings through OCI in the period. Remeasurements are not reclassified to profit or loss in later periods.

Compensated absences

The Company's policy covers both accumulating and non-accumulating compensated absences. The expected cost of accumulating absences is determined by an independent actuary using the projected unit credit method at each balance sheet date. Expenses for non-accumulating absences are recognized when they occur.

l) Impairment of non-financial assets

At each reporting date, the Company assesses for indicators of asset impairment. If any indication exists, or during annual impairment testing, the Company estimates the recoverable amount, which is the higher of fair value less costs of disposal or value in use. Recoverable amount is determined for individual assets unless cash flows are not largely independent. If carrying amount exceeds recoverable amount, the asset is impaired and written down.

m) Provisions, contingent liabilities and contingent asset

Provisions

Provisions are recognized when the Company has a present obligation from a past event, and it's likely that resources will be needed to settle it, with a reliable estimate.

If time value of money is material, provisions are discounted using pre-tax rates reflecting risks. The increase due to time passage is recognized as finance cost. Provisions are reviewed at each balance sheet date and adjusted.

Provision for doubtful debts, claims, etc., is made if realization is doubtful per management judgment.

Contingent liability

A contingent liability is a possible obligation arising from past events, confirmed by uncertain future events. It's not recognized if unlikely to require resource outflow to settle the obligation or if the measurement is unreliable. They are disclosed separately. Show Cause notices are considered contingent liabilities only upon conversion to demands.

Contingent assets

Where an inflow of economic benefits is probable, the Company discloses a brief description of the nature of the contingent assets at the end of the reporting period, and, where practicable,

an estimate of their financial effect. Contingent assets are disclosed but not recognised in the financial statements.

n) Cash and cash equivalents

Cash comprises cash in hand and demand deposits with banks. Cash equivalents are short term balances with original maturity of less than 3 months, highly liquid investments that are readily convertible into cash, which are subject to insignificant risk of changes in value.

o) Cash Flow Statement

Cash flows are presented using indirect method, whereby profit / (loss) before tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments.

Bank borrowings are generally considered to be financing activities. However, where bank overdrafts which are repayable on demand form an integral part of an entity's cash management, bank overdrafts are included as a component of cash and cash equivalents for the purpose of Cash flow statement.

p) Earnings per share

Basic earnings per share is calculated by dividing the net profit after tax by the weighted average number of equity shares outstanding during the year adjusted for bonus element in equity share. Diluted earnings per share adjusts the figures used in determination of basic earnings per share to consider the conversion of all dilutive potential equity shares. Dilutive potential equity shares are deemed converted as at the beginning of the period unless issued at a later date.

Binny Mills Limited

4. Property, plant and equipment

All amounts are in lakhs of Indian Rupees

Particulars	Tangible Assets						
	Land	Buildings	Furniture and Fixtures	Vehicles	Computers	Office Equipments	Total
Gross carrying value as at March 31, 2024	0.14	0.48	0.16	9.27	3.65	6.19	19.89
Additions	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-
Gross carrying value as at March 31, 2025	0.14	0.48	0.16	9.27	3.65	6.19	19.89
Additions	-	-	-	1.03	0.95	-	1.98
Disposals	-	-	-	-	-	-	-
Gross carrying value as at March 31, 2026	0.14	0.48	0.16	10.30	4.60	6.19	21.87
Accumulated Depreciation as at March 31, 2024	-	0.46	0.01	8.90	2.69	4.99	17.04
Depreciation/Amortisation Charge for the year	-	-	0.15	-	0.77	0.61	1.54
Ind AS Adjustments	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-
Accumulated Depreciation as at March 31, 2025	-	0.46	0.16	8.90	3.46	5.60	18.58
Depreciation/Amortisation Charge for the year	-	-	-	0.02	0.24	-	0.26
Ind AS Adjustments	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-
Accumulated Depreciation as at March 31, 2026	-	0.46	0.16	8.92	3.70	5.60	18.84
Carrying Value							
As at March 31, 2024	0.14	0.02	0.15	0.37	0.96	1.20	2.84
As at March 31, 2025	0.14	0.02	0.01	0.37	0.18	0.59	1.32
As at March 31, 2026	0.14	0.02	0.01	1.38	0.89	0.59	3.03

19th Annual Report 2025-2026

5. Investment Property

All amounts are in lakhs of Indian Rupees

Particulars	Land	Buildings	Total
Gross carrying value as at April 1, 2024	15,862.45	52.03	15,914.47
Additions	—	—	—
Disposals	—	—	—
Ind AS adjustments	—	—	—
Cost as at March 31, 2025	15,862.45	52.03	15,914.47
Additions	—	—	—
Disposals	—	—	—
Ind AS adjustments	—	—	—
Cost as at March 31, 2026	15,862.45	52.03	15,914.47
Accumulated Depreciation as at March 31, 2024	—	5.69	5.69
Charge for the year	—	1.65	1.65
Ind AS Adjustments	—	—	—
Disposals	—	—	—
Accumulated Depreciation as at March 31, 2025	—	7.34	7.34
Charge for the year	—	1.64	1.64
Ind AS Adjustments	—	—	—
Disposals	—	—	—
Accumulated Depreciation as at March 31, 2026	—	8.98	8.98
Net Block			
As at March 31, 2025	15,862.45	44.69	15,907.13
As at March 31, 2026	15,862.45	43.05	15,905.49
FMV of the Property			
As at March 31, 2025	78,734.00 lakhs		
As at March 31, 2026	78,734.00 lakhs		
Amount of Rental Income recognised in profit or loss for the year ended			
As at March 31, 2025	287.98 lakhs		
As at March 31, 2026	269.66 lakhs		

Binny Mills Limited

All amounts are in lakhs of Indian Rupees

	As at March 31, 2026	As at March 31, 2025
6 Other non-current financial assets		
(Advance considered good - unsecured)		
Advance to Related Parties	1,743.01	1,782.38
Less: Provision for Impairment on Financial Assets**	(973.38)	(741.77)
Unamortised interest cost	(228.95)	-
	540.68	1,040.61
** Refer Note 35(b)		
7 Deferred Tax Asset (Net)		
Deferred Tax Asset		
Employee Benefits	0.76	2.23
Disallowance U/s. 40 a (ia)	-	-
Provision for Doubtful Debts	-	-
Disallowance for payments covered U/s. 43B	5.61	5.51
On Fixed Assets	(1.90)	(1.32)
Other adjustments	46.36	206.36
	50.83	212.83
Net deferred tax (liability)/asset	50.83	212.83
	50.83	212.83
8 Other non-current assets		
(Unsecured, considered good)		
Advances other than Capital advances		
Others	6.70	6.57
Property Tax Recoverable	11.23	11.11
	17.93	17.68
9 Inventories		
(valued at lower of cost and net realisable value)		
Stock-in-trade	165.99	128.47
	165.99	128.47
10 Trade receivables		
Trade receivables - considered good, unsecured*	66.43	36.21
	66.43	36.21
Less : Allowance for expected credit loss	-	-
Less : Provision for Doubtful Debts	-	-
	66.43	36.21

*Includes Rs.3.15 lakhs (March 31, 2025 Rs.0.52 lakhs) receivable from related party

19th Annual Report 2025-2026

Trade receivables ageing schedule

Particulars as on March 31, 2026

Outstanding for following periods from due date of payment

Particulars	Not due	Less than 6 months	6 months - 1 year	1 - 2 years	2 - 3 years	More than 3 years	Total
Undisputed Trade receivables considered good	–	63.32	(0.04)	3.15	–	–	66.43
Less: Allowance for expected credit loss	–	–	–	–	–	–	–
Less: Provision for Doubtful Debts	–	–	–	–	–	–	–
Total	–	63.32	(0.04)	3.15	–	–	66.43

Trade receivables ageing schedule

Particulars as on March 31, 2025

Outstanding for following periods from due date of payment

Particulars	Not due	Less than 6 months	6 months - 1 year	1 - 2 years	2 - 3 years	More than 3 years	Total
Undisputed Trade receivables considered good	–	3.51	33.06	–	–	–	36.21
Less: Allowance for expected credit loss	–	–	–	–	–	–	–
Less: Provision for Doubtful Debts	–	–	–	–	–	–	–
Total	–	3.51	33.06	–	–	–	36.21

Binny Mills Limited

All amounts are in lakhs of Indian Rupees

	As at March 31, 2026	As at March 31, 2025
11 Cash and Bank Balance		
Cash and Cash Equivalents		
Cash on Hand	0.81	1.52
Balances with Banks		
- In Current Account	66.32	70.30
Other bank balances		
- In Deposit Account	229.88	309.11
	297.01	380.93
12 Other current assets		
(Unsecured, considered good)		
Others		
Prepaid expenses	1.36	0.27
Balances with government authorities	3.67	3.74
Deposits	0.10	0.10
Interest receivable	133.41	48.48
Staff Advance	0.15	-
	138.69	52.59
13 Capital		
Authorised Share Capital		
32,00,000 Equity shares of Rs. 10 each	320.00	320.00
	320.00	320.00
Issued Share Capital		
25,83,270 Equity shares of Rs. 10 each	258.33	258.33
	258.33	258.33
Subscribed and fully paid up share capital		
25,83,270 Equity shares of Rs. 10 each	258.33	258.33
	258.33	258.33
Notes:		
a) Reconciliation of number of equity shares subscribed	Shares	Shares
Balance as at the beginning of the year	25,83,270	31,88,474
Add: Issued during the year	-	-
Less: Buyback during the year	-	6,05,204
Balance at the end of the year	25,83,270	25,83,270
b) Shares issued for consideration other than cash		

Particulars	Number of shares as at	
	March 31, 2026	March 31, 2025
Shares out of the issued, subscribed and paid up share capital were allotted in the last five years pursuant to the various schemes of amalgamation without payments being received in cash	NIL	NIL

19th Annual Report 2025-2026

c) **Rights, preferences and restrictions in respect of equity shares issued by the Company**

- 1 The company has only one class of equity shares having a par value of Rs.10 each. The equity shares of the company having par value of Rs.10/- rank pari-passu in all respects including voting rights and entitlement to dividend. The dividend proposed if any, by the Board of Directors, is subject to the approval of the shareholders in the ensuing Annual General Meeting. During the year, the Company has not declared any dividend.
- 2 In the event of liquidation, shareholders will be entitled to receive the remaining assets of the company after distribution of all preferential amounts. The distribution will be proportionate to the number of equity shares held by the shareholder.

d) **Shareholders holding more than 5% of the total share capital**

Name of the share holder	March 31, 2026		March 31, 2025	
	No. of shares	% of holding held	No. of shares	% of holding held
Shri.V.R.Venkataachalam	15,40,254	59.62	15,40,254	59.62

e) **Details of Shares held by Promoters**

Promoter Name	No of Shares as at 31.03.2026	% of total shares as at 31.03.2026	No of Shares as at 31.03.2025	% of total shares as at 31.03.2025	% change during the year ended 31.03.2026	% change during the year ended 31.03.2025
Promoters:-						
V R Venkatachalam	15,40,254	59.62%	1,540,254	59.62%	0.00%	—
V Sengutuvan	74,600	2.89%	74,600	2.89%	0.00%	—
Dr Andar Arumugam	8,987	0.35%	8,987	0.35%	0.00%	—
Nandagopal M	1,615	0.06%	1,615	0.06%	0.00%	—
Shanmugam E	659	0.03%	659	0.03%	0.00%	—
Namitha Shanmugam	21	0.00%	21	0.00%	0.00%	—
Promoters group:-						
Arthos Breweries Limited	92,000	3.56%	92,000	3.56%	0.00%	—
TCP Limited	63,670	2.46%	63,670	2.46%	0.00%	—

Binny Mills Limited

All amounts are in lakhs of Indian Rupees

	As at March 31, 2026	As at March 31, 2025
14 Other Equity		
Capital Redemption Reserve	—	—
Capital Reduction Account	(3,310.08)	(3,310.08)
Other Comprehensive Income	—	—
Profit and Loss Account	(21,749.47)	(19,807.04)
	(25,059.55)	(23,117.12)
a) Capital Redemption Reserve		
Balance at the beginning of the year	—	29.40
Additions during the year	—	(29.40)
Deductions/Adjustments during the year	—	—
Balance at the end of the year	—	—
b) Capital Reduction Account		
Balance at the beginning of the year	(3,310.08)	—
Additions during the year	—	(3,310.08)
Deductions/Adjustments during the year	—	—
Balance at the end of the year	(3,310.08)	(3,310.08)
c) Other comprehensive income		
Balance at the beginning of the year	—	—
Additions during the year	0.22	0.19
Deductions/ Adjustments during the year	(0.22)	(0.19)
Balance at the end of the year	—	—
d) Profit and loss account		
Balance at the beginning of the year	(19,807.03)	(18,536.68)
Net profit / (loss) for the period	(1,942.66)	(1,270.54)
Adjustment for shortfall in dividend	—	—
Transfer from Other Comprehensive Income	0.22	0.19
Transfer to Capital Redemption Reserve	—	—
Balance at the end of the year	(21,749.47)	(19,807.03)
15 Borrowings		
Unsecured		
9% Cumulative Preference Share Capital	14,070.91	14,070.91
From Related Parties	400.00	500.00
	14,470.91	14,570.91

Note:-“Cumulative Preference Share Capital” Classified under financial liabilities as required by Ind AS 109 - Financial Instruments

19th Annual Report 2025-2026

All amounts are in lakhs of Indian Rupees

	As at March 31, 2026	As at March 31, 2025
Authorised Capital		
28,15,00,000 9% Cumulative Redeemable Preference Shares of Rs.5/- each	14,075.00	14,075.00
	14,075.00	14,075.00
Issued, Subscribed and Paidup Capital		
28,14,18,142 9% Cumulative Redeemable Preference Shares of Rs.5/- each	14,070.91	14,070.91
	14,070.91	14,070.91
16 Provisions		
Provision for gratuity	36.52	—
Provisions for employee benefits		
Provision for gratuity	2.53	6.08
Provision for compensated absence	0.58	1.40
	39.63	7.48
17 Other Non-Current Liabilities		
Outstanding dues to creditors other than	3,350.00	3,250.00
	3,350.00	3,250.00
18 Trade payables		
Outstanding dues to creditors other than micro enterprises and small enterprises	103.83	55.06
	103.83	55.06

Trade payables ageing schedule

Particulars as on March 31, 2026

Outstanding for following periods from due date of payment

Particulars	Not due	Less than 1 year	1-2 years	2 - 3 years 3 years	More than	Total
Others	0.02	103.81	—	—	—	103.84
Total	0.02	103.81	—	—	—	103.84

Trade payables ageing schedule

Particulars as on March 31, 2025

Outstanding for following periods from due date of payment

Particulars	Not due	Less than 1 year	1-2 years	2 - 3 years 3 years	More than	Total
Others	—	55.06	—	—	—	55.06
Total	—	55.06	—	—	—	55.06

Binny Mills Limited

All amounts are in lakhs of Indian Rupees

	As at March 31, 2026	As at March 31, 2025
19 Other current financial liabilities		
Rent advance received	52.95	53.20
Preference Dividend Payable	23,922.11	22,655.73
	23,975.06	22,708.93
20 Other current liabilities		
Other Payables**	55.52	51.03
ESI & PF Payables	0.22	–
TDS Payables	1.06	0.89
GST Payables	–	3.85
	56.79	55.77
** Includes provision towards rent (Refer Note 36(a))		
21 Provisions		
Provisions for employee benefits		
Provision for Gratuity	0.10	0.24
Provision for Compensated absence	0.05	0.30
	0.15	0.54
22 Revenue from operations		
Sale of Products	379.88	342.94
Sale of services (Rental Income)	269.66	287.98
Other Operating Revenue	1.19	1.26
Net gain changes on Financial instrument at fair value through Profit and Loss	204.93	–
	855.66	632.18
23 Other income		
Interest income	103.20	89.71
Interest on IT Refund	–	–
Creditors Written Back	–	1.89
Non Operative Income	–	–
	103.20	91.60
24 Cost of materials consumed		
Packing Materials	2.60	1.46
Freight Charges	3.61	3.15
Packing Charges	5.14	4.39
Samples to Customers	0.13	0.10
Cartman Charges	1.69	1.55
Agents Commission	0.49	2.19
Labelling, Stitching and Stenciling	0.42	0.44
	14.08	13.28

19th Annual Report 2025-2026

All amounts are in lakhs of Indian Rupees

	For the year ended March 31, 2026	For the year ended March 31, 2025
25 Purchases of stock in trade		
Purchases of stock in trade	333.84	240.47
	333.84	240.47
26 Changes in inventories of stock in trade		
Opening Balance		
Stock in trade (traded items)	128.47	158.69
	128.47	158.69
Closing Balance		
Stock in trade (traded items)	165.99	128.47
	165.99	128.47
(Increase)/ Decrease in inventories	(37.52)	30.22
27 Employee benefits expense		
Salaries and wages	23.09	24.10
Contribution to Gratuity Fund	1.07	3.57
Leave Salary	1.44	(0.64)
Contribution to Other Funds (PF & ESI)	–	1.45
Bonus	0.44	0.46
Staff welfare expenses	6.52	2.89
Provision towards Labour compensation (Refer Note 36(b))	36.52	–
Exgratia to Staff	2.00	1.30
Professional Tax	0.26	0.13
	71.34	33.26
28 Finance Cost		
Dividend on Preference shares	1,266.38	1,266.38
Other finance cost	623.25	–
	1,889.63	1,266.38
29 Depreciation and amortisation expense		
Depreciation	1.90	3.24
	1.90	3.24

Binny Mills Limited

All amounts are in lakhs of Indian Rupees

	For the year ended March 31, 2026	For the year ended March 31, 2025
30 Other expenses		
Rent	16.04	8.54
Insurance	1.17	1.14
Advertisement Expenses	5.78	4.81
Power and Fuel	5.00	5.68
Repairs to building & Machinery	19.24	25.90
Vehicle Maintenance	1.51	0.54
Office Maintenance	1.42	1.24
ROC Fees	—	0.37
Investment Maintenance Expensers	1.54	1.48
Computer Maintenance	1.92	1.49
Rates and taxes	0.16	0.08
Payment to Auditors		
(a) for Statutory Audit	1.50	1.50
(b) for Other Services	—	0.70
Selling expenses	—	15.56
Professional charges	28.31	8.67
Sales Promotion Expenses	2.79	1.70
Legal fees paid	2.05	—
Security Charges	19.87	20.63
Provisional for Doubtful Debts - Binny Ltd Loan	231.61	231.61
Water Charges	11.76	4.19
Bank Charges	1.40	0.96
Packing Materials	2.81	0.69
Courier Charges	0.38	0.34
Telephone Charges	0.69	0.70
Director Sitting Fees	1.28	1.60
Listing Fee Expenses	3.61	3.25
Stationary Expenses	0.53	1.85
Local Conveyanace	0.96	0.45
Retainer Fee	16.57	6.71
House Keeping Charges	—	1.08
Travelling Expenses	0.19	0.12
Pooja Expenses	1.43	1.37
Urban Tax	3.33	4.44
Property Tax	23.95	36.53
Cleaning Charges	1.90	1.95
Hire Charges	0.57	0.14
Penalty - BSE	0.25	—
Miscellaneous expenses	1.45	10.31
	412.97	408.32

19th Annual Report 2025-2026

All amounts are in lakhs of Indian Rupees

	For the year ended March 31, 2026	For the year ended March 31, 2025
31 Income tax expense		
(a) Income tax expense		
Current tax		
Current tax on profits for the year	53.32	54.38
Adjustments for current tax of prior periods	—	—
Total current tax expense	53.32	54.38
Deferred tax		
Deferred tax adjustments	161.93	(55.21)
Total deferred tax expense/(benefit)	161.93	(55.21)
Income tax expense	215.25	(0.84)
 b) The current tax expense for the year can be reconciled to the accounting profit as follows:		
Profit before tax from continuing operations	(1,727.41)	(1,271.39)
Income tax expense calculated on continuing operations at 27.82%	(480.57)	(353.70)
Income tax expense calculated on discontinued operations at spl rates	—	—
Effect of expenses/ (income) that are not treated differently for tax purposes	533.89	408.08
Current tax expense	53.32	54.38
 c) Income tax recognised in other comprehensive income		
Deferred tax		
Remeasurement of defined benefit obligation and equity instruments	(0.07)	0.04
Total income tax recognised in other comprehensive income	(0.07)	0.04

Binny Mills Limited

All amounts are in lakhs of Indian Rupees

d) Movement of deferred tax expense during the year ended March 31, 2026

Deferred tax (liabilities)/ assets in relation to:	Opening balance	Recognised in profit or loss	Recognised in OCI	Closing balance
Property, plant, and equipment and Intangible Assets	(1.32)	0.59	–	(1.90)
Expenses allowable on payment basis under the Income Tax Act	5.55	1.37	–	4.18
Disallowances U/s 40a (ia)	–	–	–	–
Other temporary differences	208.59	160.04	–	48.55
	<u>212.83</u>	<u>162.00</u>	<u>–</u>	<u>50.83</u>
	–	–	–	–
	<u>212.83</u>	<u>162.00</u>	<u>–</u>	<u>50.83</u>

e) Movement of deferred tax expense during the year ended March 31, 2025

Deferred tax (liabilities)/ assets in relation to:	Opening balance	Recognised in profit or loss	Recognised in OCI	Closing balance
Property, plant, and equipment and Intangible Assets	(0.81)	0.51	–	(1.32)
Expenses allowable on payment basis under the Income Tax Act	4.89	(0.62)	(0.04)	5.55
Disallowances U/s 40a (ia)	–	–	–	–
Other temporary differences	153.49	(55.10)	–	208.59
	<u>157.57</u>	<u>(55.21)</u>	<u>(0.04)</u>	<u>212.83</u>
MAT Credit entitlement	–	–	–	–
	<u>157.57</u>	<u>(55.21)</u>	<u>(0.04)</u>	<u>212.83</u>

19th Annual Report 2025-2026

All amounts are in lakhs of Indian Rupees

	For the year ended March 31, 2026	For the year ended March 31, 2025
f) Details of Non Current Tax Assets (Net) and Current Tax Liabilities (Net)		
Non Current Tax Assets (Net)		
Advance Income Tax and TDS (net of provisions)	11.96	12.12
	11.96	12.12
Current Tax Liabilities (Net)	—	—
	—	—
Net Current Tax Asset (Net)	11.96	12.12
32 Earnings per share		
Profit for the year attributable to owners of the Company	(1,942.66)	(1,270.36)
Weighted average number of ordinary shares outstanding	25,83,270	25,83,270
Basic earnings per share (Rs)	(75.20)	(49.18)
Diluted earnings per share (Rs)	(75.20)	(49.18)
33 Earnings in foreign currency		
FOB value of exports	Nil	Nil
34 Expenditure in foreign currency	Nil	Nil
35 Demerger Scheme :		
(a) The Company is a Resulting Company of the Demerger Scheme of erstwhile Binny Ltd. Subsequent to the Demerger, the Company was not provided with the list of litigations that are pending and for which the Company may become liable. Hence, the liability of the Company, if any, arising out of the settlement of the pending litigations, will be provided for and settled as and when the liability arises.		
(b) The company being the resultant company out of demerger scheme of erstwhile Binny Limited, has met the liabilities to the extent of Rs 9.73 crores in connection with the scheme of demerger to fast track the demerger on behalf of Binny Limited and the same is recoverable from parent Company (Binny limited). Though the said amount is recoverable from the parent Company , the company has made provision for the full amount.		
36 Provisions made out of pending litigation :		

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Contingent Liabilities **	Rs.	Rs.
Rent payable to M/s Square Projects Associates for the Company's showroom	28.05	26.85

Binny Mills Limited

- (a) **The Company had a pending litigation in the Court of City Civil Judge of Bengaluru, in the form of rent payable by the Company to M/s Square Projects Associates for the Company's show Room at M.G. Road, Bengaluru. The case is decided during the financial year 2022-2023 in favour of the Company and the claim for arrears of rent has been rejected by the Honourable Court. However the Company has created provision for possible liability of rent and damages amounting to Rs.28.05 lakhs in the books of accounts in the respective years itself. The Company is paying property tax for the Show Room at M.G. Road, Bengaluru for the period under litigation and the amount so paid is shown as receivable from M/s Square Projects Associates in the Balance Sheet. Though the case has been decided in Company's favour and in expectation of further litigations, the liability for rent and damages is retained in the books.
- (b) The Company along with management of Binny Ltd and B&C Mill Ltd had a pending litigation in the Additional Labour Court, Chennai regarding various demands raised by Chennai Perunagar Jananayaka Thozhilalar Sangam (Union) in respect of 22 employees. The case is decided in favour of union for 8 out of 10 employees of the Company and the total award was determined at Rs.36.52 lakhs. The Company has filed a stay against the same, however provision to the extent of awarded amount has been made in the books of account.

37 Operating Segments

The company is engaged in the business of Trading goods and providing services and therefore, has only one reportable segment in accordance with Ind AS 108 'Operating Segments'. The operations of the Company is only within India and accordingly, no disclosure based on geographical location is applicable.

38 Operating lease arrangements

Particulars	Rs. in lakhs	
	Year ended March 31, 2026	Year ended March 31, 2025
As Lessor		
The Company has entered into operating lease arrangements for certain surplus facilities. The leases are cancellable at the option of either party to lease and may be renewed based on mutual agreement of the parties.		
Total lease income recognised in the Statement of Profit and Loss	269.66	287.98
As Lessee		
The Company has entered into operating lease arrangements for certain facilities. The leases are cancellable at the option of either party to lease and may be renewed based on mutual agreement of the parties.		
Lease payments recognised in the Statement of Profit and Loss	16.04	8.54

39 Financial Instruments

Capital management

The Company manages its capital to ensure that entities in the Company will be able to continue as going concern, while maximising the return to stakeholders through the optimisation of the debt and equity balance. The Company determines the amount of capital required on the basis of annual operating plans and long-term product and other strategic investment plans. The funding requirements are met through equity, long term and short-term borrowings. For the purposes of the Company's capital management, capital includes issued capital, share premium and all other equity reserves attributable to the equity holders.

All amounts are in lakhs of Indian Rupees

Gearing Ratio:	March 31, 2026	March 31, 2025
Debt	14,470.91	14,570.91
Less: Cash and bank balances	297.01	380.93
Net debt	14,173.89	14,189.97
Total equity	(24,801.23)	(22,858.79)
Net debt to equity ratio (%)	-57.15%	-62.08%

All amounts are in lakhs of Indian Rupees

Categories of Financial Instruments	March 31, 2026	March 31, 2025
Financial assets		
a. Measured at amortised cost		
Other non-current financial assets	540.68	1,040.61
Trade receivables	66.43	36.21
Cash and cash equivalents	67.13	71.81
Other Bank Balance	229.88	309.12
b. Measured at fair value through other comprehensive income (FVTOCI)		
Investments (non-current)	—	—
c. Mandatorily measured at fair value through profit or loss (FVTPL)		
Investments (current)	—	—
Derivative instruments	—	—
Financial liabilities		
a. Measured at amortised cost		
Borrowings	14,470.91	14,570.91
Trade payables	103.83	55.06
Other financial liabilities	23,975.06	22,708.93
b. Mandatorily measured at fair value through profit or loss (FVTPL)		
Derivative instruments	—	—

Financial risk management objectives

The treasury function provides services to the business, co-ordinates access to domestic and international financial markets, monitors and manages the financial risks relating to the operations through internal risk reports which analyse exposures by degree and magnitude of risks. These risks include market risk (including currency risk, interest rate risk and other price risk), credit risk and liquidity risk.

Market risk

Market risk is the risk of any loss in future earnings, in realizable fair values or in future cash flows that may result from a change in the price of a financial instrument. The Company's activities are exposed to such risk

Foreign currency risk management

The Company's operations does not involve transactions denominated in foreign currencies; consequently, exposures to exchange rate fluctuations does not arise. Accordingly, the Company does not have any exposure to such risks. There are no hedged or unhedged foreign currency exposures outstanding at as March 31, 2026 and March 31, 2025

Disclosure of hedged and unhedged foreign currency exposure

The Company does not have any exposure relating to hedged and unhedged foreign currency transactions/ balances.

Foreign currency sensitivity analysis

The Company's operations does not involve transactions denominated in foreign currencies; consequently, exposures to exchange rate fluctuations does not arise. Accordingly, the Company does not have any exposure to such risks.

Interest rate risk management

The Company does not have any borrowings and accordingly is not exposed to interest rate risk which arises, if it borrow's funds at both fixed and floating interest rates.

Interest rate sensitivity analysis

The Company does not have any borrowings and accordingly there is no disclosure made in respect of interest rate sensitivity analysis.

Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Company. The Company is not subject to major credit risk as the majority of its trade receivables are covered by means of interest free security deposit taken at the inception of the agreement.

Exposure to credit risk

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure is the total of the carrying amount of balances with banks, short term deposits with banks, trade receivables, margin money and other financial assets excluding equity investments.

(a) Trade Receivables

Trade receivables are consisting of a large number of customers. The Company has credit evaluation

19th Annual Report 2025-2026

policy for each customer and, based on the evaluation, credit limit of each customer is defined. Wherever the Company assesses the credit risk as high, the exposure is backed by either bank guarantee/letter of credit or security deposits. The Company does not have higher concentration of credit risks to a single customer. As per simplified approach, the Company makes provision of expected credit losses on trade receivables using a provision matrix to mitigate the risk of default in payments and makes appropriate provision at each reporting date wherever outstanding is for longer period and involves higher risk.

(b) Cash and Cash Equivalents and Bank Deposits

Credit Risk on cash and cash equivalents, deposits with the banks/financial institutions is generally low as the said deposits have been made with the banks/financial institutions, who have been assigned high credit rating by international and domestic rating agencies. Investments of surplus funds are made only with approved Financial Institutions/Counterparty. Investments primarily include investment in units of quoted Mutual Funds, etc. These Mutual Funds and Counterparties have low credit risk.

Liquidity risk management

Liquidity risk refers to the risk that the Company cannot meet its financial obligations. The objective of liquidity risk management is to maintain sufficient liquidity and ensure that funds are available for use as per requirements. The Company invests its surplus funds in bank fixed deposit and mutual funds, which carry minimal mark to market risks. The Company also constantly monitors funding options available in the debt and capital markets with a view to maintaining financial flexibility.

Liquidity tables

The following tables detail the Company's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Company can be required to pay.

All amounts are in lakhs of Indian Rupees

March 31, 2026	Due in 1st year	Due in 2nd to 5th year	Due after 5th year	Carrying amount
Borrowings	400.00	14,070.91	–	14,470.91
Trade payables	103.83	–	–	103.83
	503.83	14,070.91	–	14,574.74
March 31, 2025	Due in 1st year	Due in 2nd to 5th year	Due after 5th year	Carrying amount
Borrowings	500.00	14,070.91	–	14,570.91
Trade payables	55.06	–	–	55.06
	55.06	14,070.91	–	14,162.72

Binny Mills Limited

	March 31, 2026	March 31, 2025
Fair value of financial assets and financial liabilities that are not measured at fair value (but fair value disclosures are required):	Nil	Nil

40 Related party disclosure

a) List of parties having significant influence

The Company does not have any holding, subsidiary, associate or joint venture company

Companies in which directors are interested	TCP Limited
	The Thiruvalluvar Textiles Private Limited
	Matrix Foundations Private Limited
	Mookambika Realtors Private Limited
	Cosy Realtors Private Limited
	VRV Imports and Exports Private Limited
	Jayashree Holdings Private Limited
	Jagathra Holdings Private Limited
	Thirubalaa Realtors Private Limited
	Tanchem Imports and Exports Private Limited
	Nagoorar Enterprises Private Limited

Key management personnel (KMP) / Directors

Shri. V.R. Venkatachalam	Non-Executive Chairman
Smt. V. Samyuktha	Managing Director & Women Director (from 28.12.2023)
Smt. G. Geetha	Company Secretary (from 29.05.2025)
Smt. K. Aarthi	Company Secretary (upto 30.04.2025)
Shri. R. Kannan	Chief Financial Officer (from 06.01.2024)
Shri. Ashwath Naroth	Independent Director (from 14/02/2025)
Shri. Padmanabhan Meleveetil	Independent Director (from 24/05/2024)
Shri. Richard Henry	Independent Director (30/05/2024)
Shri. Perumal Viyash	Independent Director (From 24/05/2024)
Shri. Thillainayagam Yeswanth	Non-Executive Non-Independent Director (from 14/02/2025)

19th Annual Report 2025-2026

b) Transactions during the year

All amounts are in lakhs of Indian Rupees

S.No.	Nature of transactions	Year ended March 31, 2026	Year ended March 31, 2025
1	Shri. V.R.Venkataachalam Sitting fees	0.06	0.17
2	Shri. Thillainayagam Yeswanth Sitting fees	0.21	0.04
3	Shri. M. Parthasarathi Sitting fees	0.00	0.02
4	Shri. S. Varatharajan - Sitting fees	0.00	0.02
5	Smt. V Samyuktha - Sitting fees	0.00	0.11
6	Smt. G. Geetha - Remuneration	7.11	0.00
7	Shri.M.Padmanabhan	0.26	0.00
8	Shri.Ashwath Naroth	0.24	0.00
9	Shri.Richard Henry	0.27	0.00
10	Shri.Viyash Perumal	0.25	0.00
11	Smt Aarthi Kannan-Remuneration	0.57	6.60
12	Shri Kannan	5.47	5.34
13	TCP Ltd - Sale of goods	3.15	3.15
14	TCP Ltd - Advances given	150.00	0.00
15	TCP Ltd - Interest income	94.38	80.90

c) Balances at the end of the year

All amounts are in lakhs of Indian Rupees

S.No.	Nature of transactions	Year Ended March 31, 2026	Year Ended March 31, 2025
1	Preference Shares Allotted:		
	TCP Limited	13,802.70	13,802.70
	The Thiruvalluvar Textiles Private Limited	263.20	263.20
	Shri V.R. Venkataachalam, Director	1.60	1.60
	Shri V. Sengutuvan, Director	1.60	1.60
	Shri V Rajasekaran, Managing Director	0.05	0.05
		14,069.15	14,069.15
2	Other Payables:		
	Shri V.R. Venkataachalam, Director	0.63	0.63
3	Advance given to Binny Ltd	—	231.61
4	TCP Ltd – Outstanding for supplies made	3.15	3.15
5	TCP Ltd – Advance to Related Parties	769.63	809.00

- The transactions with the related parties were made in the ordinary course of business and on arm's length basis. Hence, the transactions will not attract the provisions of section 188(1) of the Companies Act, 2013.
- The management has created a provision amounting to Rs.2.31 Crores during the year in the books of accounts in respect of debts due from the related party (Binny Limited).

40 Retirement benefit plans

Defined contribution plans

Employees Provident Fund

In accordance with Indian law, eligible employees of the Company are entitled to receive benefits in respect of provident fund, a defined contribution plan, in which both employees and the Company make monthly contributions at a specified percentage of the covered employees' salary. The contributions, as specified under the law, are made to the Provident fund as well as Employee State Insurance Fund.

The total expense recognised in profit or loss of Rs.1.40 lakhs (for the year ended March 31, 2024: Rs. 1.45 lakhs) represents contribution payable to these plans by the Company at rates specified in the rules of the plan.

Defined benefit plans

Gratuity

Gratuity is payable as per Payment of Gratuity Act, 1972. In terms of the same, gratuity is computed by multiplying last drawn salary (basic salary including dearness Allowance, if any) by completed years of continuous service with part thereof in excess of six months and again by 15/26. The Act provides for a vesting period of 5 years for withdrawal and retirement and a monetary ceiling on gratuity payable to an employee on separation, as may be prescribed under the Payment of Gratuity Act, 1972, from time to time. However, in cases where an enterprise has more favourable terms in this regard the same has been adopted.

These plans typically expose the Company to actuarial risks such as: investment risk, interest rate risk and salary risk.

Investment risk	The present value of the defined benefit plan liability is calculated using a discount rate determined by reference to the market yields on government bonds denominated in Indian Rupees. If the actual return on plan asset is below this rate, it will create a plan deficit.
Interest risk	A decrease in the bond interest rate will increase the plan liability. However, this will be partially offset by an increase in the return on the plan's debt investments.
Longevity risk	The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability.
Salary risk	The present value of the defined benefit plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability.

19th Annual Report 2025-2026

The principal assumptions used for the purposes of the actuarial valuations were as follows:

Particulars	March 31, 2026	March 31, 2025
Discount Rate	6.39% p.a	6.39% p.a.
Rate of increase in compensation level	4.00% p.a.	4.00% p.a.
Attrition Rate	3.00% p.a.	3.00% p.a.
Expected Rate of Return on Plan Assets	Not applicable	Not applicable
Mortality Table	IALM (2012-14) Ult.	IALM (2012-14) Ult.

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

All amounts are in lakhs of Indian Rupees

Amounts recognised in total comprehensive income in respect of these defined benefit plans are as follows:

Amount recognised under Employee Benefits Expense in the Statement of profit and Loss:

Current service cost	0.48	0.63
Net interest expense	0.27	0.61
Return on plan assets (excluding amounts included in net interest expense)	—	—
Components of defined benefit costs recognised in profit or loss	0.76	1.24

Amount recognised in Other Comprehensive Income (OCI) for the Year :

Remeasurement on the net defined benefit liability comprising:

Actuarial (gains)/losses recognised during the period	0.30	(0.15)
Components of defined benefit costs recognised in other comprehensive income	0.30	(0.15)
Total	1.05	1.09

- i. Current service cost and the net interest expense for the year are included in the 'Employee Benefits Expense' in profit and loss.
- ii. The remeasurement of the net defined benefit liability is included in other comprehensive income.

Binny Mills Limited

All amounts are in lakhs of Indian Rupees

The amount included in the balance sheet arising from the Company's obligation in respect of its defined benefit plans is as follows:	March 31, 2026	March 31, 2025
Present value of defined benefit obligation	2.63	6.33
Fair value of plan assets	—	—
Net liability arising from defined benefit obligation	2.63	6.33
Funded	—	—
Unfunded	2.63	6.33
	2.63	6.33

The above provisions are reflected under 'Provision for employee benefits - Gratuity' (Long and short-term provisions) [Refer note 16 and 20].

Movements in the present value of the defined benefit obligation in the current year were as follows:

Opening defined benefit obligation	6.33	12.29
Current service cost	0.48	0.63
Interest cost	0.27	0.61
Actuarial (gains)/losses	(0.31)	(0.15)
Benefits paid	(4.15)	(7.05)
Closing defined benefit obligation	2.63	6.33

Movements in the fair value of the plan assets in the current year were as follows:

Opening fair value of plan assets	—	—
Interest Income	—	—
Expected return on plan assets (excluding amounts included in net interest expense)	—	—
Contributions	—	—
Benefits paid	—	—
Actuarial gains/(loss)	—	—
Closing fair value of plan assets	—	—

Sensitivity analysis

In view of the fact that the Company, for preparing the sensitivity analysis, considers the present value of the defined benefit obligation which has been calculated using the projected unit credit

19th Annual Report 2025-2026

method at the end of the reporting period, which is the same as that applied in calculating the defined benefit obligation liability recognised in the balance sheet there is no disclosure to be made.

(b) Compensated absences

The expected cost of accumulating compensated absences is determined by actuarial valuation performed by an independent actuary at each balance sheet date using projected unit credit method on the additional amount expected to be paid / availed as a result of the unused entitlement that has accumulated at the balance sheet date. Expense recognised during the year is Rs.-0.45 Lakhs (previous year 2024-25 Rs. -0.64 Lakhs).

42 Disclosures required by the Micro, Small and Medium Enterprises Development (MSMED) Act, 2006 are as under

	31.03.2026	31.03.2025
(a) The principal amount and the interest due thereon remaining unpaid to any supplier at the end of the year	Nil	Nil
(b) The amount of interest paid by the buyer in terms of Section 16 of the Micro, Small and Medium Enterprises Development Act, 2006 (27 of 2006) along with the amount of payment made to the supplier beyond the appointed day during each accounting year	Nil	Nil
(c) Amount of Interest due and payable for the period of delay in making payment (which has been paid but beyond the appointed day during the year) but without adding interest specified under the Micro, Small and Medium Enterprises Development Act, 2006.	Nil	Nil
(d) The amount of interest accrued and remaining unpaid at the end of each accounting year	Nil	Nil
(e) The amount of further interest remaining due and payable even in succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under Section 23 of the Micro, Small and Medium Enterprises Development Act, 2006	Nil	Nil

* This information has been determined to the extent such parties have been identified on the basis of information available with the Company.

Binny Mills Limited

43 Additional Regulatory information:-

(a) Disclosure regarding advances in the nature of loan to related parties

Type of Borrower	Amount of advance in the nature of loan outstanding	% to the total loans and advances in the nature of loans
Binny Limited - at amortised value as on 31.03.2026	–	0.00%

(b) Ratio analysis

Ratios	Numerator	Denominator	As at 31st March 2026	As at 31st March 2025	% Variance
Current Ratio*	Current Assets	Current Liabilities	3.08	3.63	-15.15%
Debt Equity Ratio	Debt (Borrowings Preference shares)	Shareholders Equity	-0.58	-0.64	-8.46%
Debt service coverage Ratio	Earnings available for Debt service #	Debt Service (preference dividend)	0.07	0.11	-38.91%
Return on equity ratio*	Net profit for the year	Shareholders equity	-7.83%	-5.56%	-40.93%
Inventory Turnover Ratio	Revenue from operations (sale of products)	Average inventory	2.58	2.39	8.03%
Trade Receivable Turnover Ratio	Revenue from operations	Average Trade receivables	12.68	18.20	-30.34%
Trade Payables Turnover Ratio	Purchases	Average Trade payables	4.38	3.92	-11.60%
Netcapital Turnover Ratio*	Revenue from operations	Working Capital	1.44	1.458	-1.14%
Netprofit Ratio	Net profit for the year	Revenue from operations	-298.50%	-200.95%	48.55%
Return on capital employed*	Profit before tax and finance costs	Capital employed (Networth + Borrowings)	-1.57%	-6.04%	-74.02%
Return on investment	Rental income	Investment in property	1.70%	1.81%	-6.35%

19th Annual Report 2025-2026

- * due to Redemption of Fixed deposit
- *** due to finance cost charged during the year
- # Earnings available for Debt Service = Net profit after tax + non cash operating expenses + Interest + other adjustments

Note 1: Cumulative Redeemable preference shares of the company is classified as Financial liability as per IND AS and hence the same is considered as debt for computing the ratios.. Since the preference shares is a financial liability, preference dividend payable is treated as finance cost and the ratios has been computed accordingly.

Note 2: Preference dividend payable is grouped under current liabilities based on the definition in Schedule III to the Act, which inter alia requires the company to mandatorily classify liability as current liability if the company does not have an unconditional right to defer settlement of the liability . Accordingly while calculating current ratio, the said preference dividend payable grouped under current liabilities is excluded since the same is not expected to be settled within one year from the balance sheet date.

Note 3: Reason for differences*

- a) **Debt Service Coverage Ratio** decreased due to decrease in shareholders equity
- b) **Return on Equity Ratio decreased due to** Decrease in Net profit after Tax and Decrease in Shareholder Equity.
- c) **Trade receivables Turnover Ratio decreased** due to increase in trade receivablesd)
- d) **Net Profit Ratio** has decreased due to increase in expenses
- e) **Return on capital employed** increased due to increase in profit before finance cost and tax

44 Other Statutory Information

- (i) The Company do not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.
- (ii) The Company do not have any transactions with companies struck off.
- (iii) The Company do not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period,
- (iv) The Company have not traded or invested in Crypto currency or Virtual Currency during the financial year.
- (v) The Company have not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries

Binny Mills Limited

- (vi) The Company have not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
- (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries,
- (vii) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries. The Company have not any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961
- 45 Previous year figures have been regrouped/reclassified wherever necessary to conform to current year figures.

The accompanying notes form an integral part of the financial statements

For and on behalf of the board

As per our report of even date attached
For Ramesh and Ramachandran
Chartered Accountants
(Firm Registration No.002981S)

Sd/-
V.R.Venkataachalam
Chairman
DIN: 00037524

Sd/-
V. Samyuktha
Managing Director
DIN: 02691981

Sd/-
R. Kannan
Chief Financial Officer

Sd/-
G. Geetha
Company Secretary
Membership No. A57347

Sd/-
G. Suresh
Partner
Membership No. 029366
UDIN: 26029366OQJOZU5503

Place : Chennai
Date : 22.05.2026

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To



If Undelivered please return to :

Binny Mills Limited.,
TCP Sathagiri Bhavan, 1st Floor,
No.4, (Old No.10) Karpagambal Nagar,
Mylapore, Chennai - 600 004.